Keynote: Resiliency in the Midst of Uncertainty: Deploying Proven, Powerful Tools to Achieve Success Paul Krismer Thursday, October 12, 2023 8:00-9:15 am Location: Africa West & Africa 10-40 Track: Personal and Leadership Development Level: All levels Competency: Relationship Management, Leadership & Navigation



A powerful emotional context permeates all aspects of our lives presently — uncertainty. A global pandemic, economic threat, and political strife are layered onto our already hectic, demanding lives. How can people not only cope, but thrive personally and professionally?

Paul Krismer brings the science of positive psychology to bear. With practical advice coupled with funny storytelling, Paul provides an inspiring toolkit for resilience! Paul explores the threat of burnout,

shining a light on the three levels of increasingly debilitating stress. He then shifts focus to the tools that insulate workers from emotional exhaustion.

Embrace the research results that prove positive emotions come readily when certain skills are learned. See how these skills demonstrably lead directly to greater success. Come away equipped to fuel your personal happiness and create positive contagion amongst the people you influence.

Learning Objectives

- Three levels of burnout
- Scientifically connecting positive emotions with stress management
- Neurophysiology: how the brain can be re-wired
- Overcoming negativity bias

Paul is an international happiness expert helping organizations embrace practical tools of positive psychology to build committed, high-performing teams. He uses his extensive executive experience to work with leaders who know that the strength of their business is found in their people.

With over twenty-five years as a senior corporate leader, a radical and practical use of cuttingedge science, and a passion for driving real results, Paul takes audiences on an interactive and engaging journey where they gain a new perspective on their workplace culture AND their own personal leadership potential. From Microsoft, Johnson & Johnson, to the U.S. Military, he has helped emerging leaders in nearly every industry to experience a paradigm shift to successful people management. Paul has spoken to tens of thousands of people on five different continents. He is equally comfortable with audiences in the thousands as he is leading intimate executive retreats.

Paul makes great science accessible and entertaining. Each customized presentation carries your audience into a deep personal reflection. The number one adjective received from thousands of feedback surveys is the word "engaging." Your audience will be riveted as they see themselves in the learning content. As the sole focus of the show, they leave happy, energized, and committed to action.

As the best-selling author of Whole Person Happiness and the soon to be released next book Beyond Profit & Productivity, Paul comfortably makes the connection between a universal desire for happiness and the practical utility of positive emotions in the workplace.

He is a member of the Canadian Speakers Association, the U.S. National Speakers Association, and a proud member of the Global Speakers Federation.

# Keynote: The Three T's of Confidence: Building Lasting Self-Trust to Achieve Your Dreams Erik Dominguez Friday, October 13, 2023 8:30-9:45 am Location: Africa West & Africa 10-40 Track: Personal & Leadership Development Level: All levels Competency: Leadership & Navigation



Unexpected change is the new norm, and the pressure to navigate it falls on leaders. As a result, we've seen increased anxiety, burnout, turnover, and poor decision-making. Our leaders lack (and leak!) the confidence needed to keep up with the ever-changing workplace.

But what if we could train leaders to lead well and in any situation simply by improving confidence? What if we could learn the tools to build confidence that lasts and levels up our entire team?

In this live or virtual experience, Erik uses the Three T's of Confidence to equip new and seasoned leaders to help them build authentic confidence, navigate change, and find balance in an unbalanced world.

His high-energy delivery and science-backed content will have participants leaving more confident and better equipped to lead at new levels...immediately!

Learning Objectives:

- -Redefine confidence and identify the common barriers to self-assurance
- -Learn and apply the Three Ts for lasting confidence
- -Establish new mindsets that energizes teams and avoids burnout

Erik Dominguez is a communication and confidence expert with over 25 years of experience teaching thousands of individuals from all walks of life how to speak up for themselves. As an immigrant who grew up between two cultures and mixed messages, his familiarity with communication fears fueled him to learn and share the mindsets and tools to be seen and heard. His team-oriented approach has centered around a philosophy that everyone has a unique story and believes that everyone can share their minds and hearts with confidence, power, and - yes - a LOT of fun!

# Keynote: From Surviving to Thriving: Helping Team Members Navigate Change Sarah Noll Wilson Friday, October 13, 2023 12:15-1:30 pm Location: Africa West & Africa 10-40 Track: Personal & Leadership Development Level: All levels Competency: Relationship Management, Leadership & Navigation



Our goal as leaders is to set up our organization, customers, and team members for success. Change has always been inevitable, but we are experiencing challenges beyond what most of us have ever had to navigate. There are real barriers to move our organizations from surviving to thriving. What do we do? We jump into problem solving. But what if we are solving the wrong problems? Being an effective leader requires diagnosing the entire situation, regulating the heat of the those around us, and experimenting quickly.

Leveraging the work of Adaptive Leadership and Immunity to Change, along with over a decade of research and personal experience, Sarah will share practical insights, grounded in science, to help you lead others not only to survive change, but thrive.

Accelerate recovery, navigate resistance, and build resilience during times of change by learning:

- The behavioral science behind why people struggle with change
- A framework to diagnose and understand the challenges you are facing as a leader
- Ways leaders create unnecessary stress during change
- Practical strategies to help ourselves and others navigate change

Sarah Noll Wilson, Inc. is on a mission to help leaders build and rebuild teams. Our goal is to empower leaders to understand and honor the beautiful complexity of the humans they serve. We create a safe, honest environment, preparing people to deal with real-world conflict, have more meaningful conversations, and create purposeful relationships. Working with CEO's, HR leaders, and organizations that care deeply about their employees and understand the connection between employee development, employee satisfaction, and organizational success, Sarah Noll Wilson, Inc. specializes in transforming relationships from good to great.

Through her work as an Executive Coach, an in-demand Keynote Speaker, Researcher, Contributor to Harvard Business Review, and Bestselling Author of "Don't Feed the Elephants", Sarah Noll Wilson helps leaders close the gap between what they intend to do and the actual impact they make. She hosts the podcast "Conversations on Conversations", is certified in Co-Active Coaching, Conversational Intelligence, and is a frequent guest lecturer at universities. In addition to her work with organizations, Sarah is a passionate advocate for mental health. With 15+ years in leadership development, Sarah earned a Master's Degree from Drake University in Leadership Development and a BA from the University of Northern Iowa in Theatre Performance and Theatre Education - no wonder clients love the energy she brings to their teams! When she isn't helping people build and rebuild relationships, she enjoys playing games with her husband Nick and cuddling with their fur baby, Sally.

# The Annual Legal Update from Boardman Clark

Attorney Robert E. Gregg: Unusual Cases with Important HR Lessons Attorneys Jennifer S. Mirus and Storm B. Larson: Legal Update Attorney Brian P. Goodman: Legal Requirements Regarding Employees with Mental Health Conditions Wednesday, October 11, 2023 **1:00-4:30 pm** Location: Africa West Track: Employment Law and Legislation Level: All levels Competency: Relationship Management, Consultation

Unusual Cases with Important HR Lessons by Attorney Robert E. Gregg

 Some employment situations may seem outside the norm, even strange, but in HR you will eventually have something similar. Learn about a few of this year's cases and the useful lessons they can provide for avoiding problems and liability or coping with difficult situations.

Legal Update by Attorneys Jennifer S. Mirus and Storm B. Larsen

- Attendees will learn about recent, important developments in the world of HR law. The session will cover key takeaways from these new cases and how to incorporate those takeaways in a practical manner in the workplace. Among other topics, attendees will learn:
- New developments in pregnant worker protections and wage and hour implications for employees with the need to express breast milk;
- How religious accommodation requests should be treated in light of new case law developments; and
- The legal future and enforceability of non-compete agreements.

Legal Requirements Regarding Employees with Mental Health Conditions by Attorney Brian P. Goodman

- This session is designed to help HR professionals navigate the uniquely challenging issues involving FMLA, ADA, and state laws when employees with mental health conditions face challenges at work. The session will also feature hypothetical situations for HR professionals to work through, making the session more practical and interactive for attendees.
- Attendees will learn to:
  - Assess reasonable accommodations for employees with mental health disabilities, including leaves of absence;
  - Administer state and federal FMLA leave for these employees, including its intersection with disability laws; and
  - Address performance, attendance, and conduct issues involving employees with mental health conditions.

### Presenters:

**Bob E. Gregg**, Co-Chair of the Labor and Employment Law Practice Group at the Boardman Clark Law Firm in Madison, Wisconsin, represents employers in a wide variety of litigation, including discrimination claims, wage and hour suits, FMLA, ADA, equal pay, employment contract and compensation cases. He has designed employment handbooks and effective workplace policies and procedures for numerous private and public employers. Bob's career has included canoe guide, carpenter, laborer, Army Sergeant, professional beer taster, social worker, educator, business owner, Equal Employment Opportunity officer, and employment relations attorney. Bob has conducted over 3,000 supervisory training programs for managers and supervisors throughout the United States. He is a member of the National Speakers Association, SHRM, the American Association for Access, Equity and Diversity, and served on the Board of Directors of the Department of Defense Equal Opportunity Management Institute Foundation. Bob is an honors graduate of West Virginia University Law School. Bob has been a Wisconsin SHRM member for 42 years and served on chapter boards and numerous state SHRM committees. He presents programs for SHRM chapters throughout the state.

Jennifer S. Mirus is the Co-Chairperson of the Labor & Employment team at Boardman & Clark in Madison. Jennifer was recently elected Chairperson of the Firm's Executive Committee—the first female elected to that role in the Firm's history. Jennifer has been practicing employment law for over 28 years and represents employers in all aspects of employment relations, including hiring, discipline and terminations, wage and hour issues, discrimination, ADA, FMLA, and harassment. Jennifer also has extensive experience drafting and reviewing employee handbooks, employment contracts, restrictive covenants, and conducts workplace investigations and human resources and management trainings for clients of all sizes. Jennifer was recognized in the 2023 Best Lawyers in America voting for management side employment law.

**Storm B. Larson** is an associate with Boardman Clark, Madison. Before joining Boardman Clark, he practiced at another prominent Madison defense-side law firm. During law school, he was an articles editor on the Wisconsin Law Review and a judicial intern to the Honorable William M. Conley at the U.S. District Court for the Western District of Wisconsin and to the Honorable Ann Walsh Bradley at the Wisconsin Supreme Court. Atty. Larson practices primarily in labor and employment law, civil litigation, and municipal law. He is licensed to practice in all Wisconsin state courts, the U.S. District Court for the Western District of Wisconsin, and the U.S. Court of Appeals for the Seventh Circuit.

**Brian P. Goodman** is an attorney and a member of the labor and employment and school law practice groups of Boardman Clark. He assists employers with a wide range of legal issues including, hiring, discipline, terminations, leave issues under the Family and Medical Leave Act (FMLA), accommodation issues under the Americans with Disabilities Act (ADA), COVID-19 related issues, and many other day-to-day matters. Mr. Goodman is a frequent writer and presenter on employment law matters. He graduated from the University of Wisconsin Law School, magna cum laude, and was elected to the Order of the Coif. Mr. Goodman currently

serves as President of the Wisconsin School Attorneys Association. Prior to attending law school, Mr. Goodman was a music teacher and received his Master's degree in educational administration.



### **Deconstructing Collaboration**

Gregg Potter Wednesday, October 11, 2023 **1:00-4:30 pm** Location: A and B Track: Personal and Leadership Development Level: Senior-level Competency: Relationship Management



Polarization and people not being able to collaborate is one of today's largest obstacles to creating the real productive spaces. However, we see successful collaborations every day in our lives. How can we go to the grocery store, plan birthday parties, or host a holiday dinner successfully including all the diverse people we do this with and not have the same ease when doing what our conscious minds consider collaboration? By taking lessons from how we successfully collaborate every day, we can be more impactful in our intentional collaborations. Collaboration has three repeated skills that help us as we work together. These are transformational leadership, conflict resolution, and facilitation skills. When we develop these skills, specifically for formal collaborations, then trust, space making, empowerment, team agency, and good communication are present... AND, with all of those working together, we are creating a better place for all of us to live and thrive.

Collaboration is at the heart of everything we do and how we function as humans. This laboratory experience will create space to have conversations and practice slowing down our formal collaborative processes while illuminating opportunities to lead and design more impactful and effective collaborations. The opportunities that we commonly miss due to resources, urgency, and other outliers do not have to be overlooked. We will practice using our muscles so that intentional collaborations happen as smoothly as unintentional collaborations. Additionally, we will examine how our transformational leadership, facilitation, and conflict resolution skills create space that fosters trust, agency, support, and miraculous change beyond the expectations we set. Collaboration is how we create the best work environments possible. This lab will be the perfect place to play in the fun and creativity of it all.

Learning Objective I: To become more friendly with collaboration as we are in our daily lives. We will do this by first examining a common way we all collaborate successfully every day. Using that example, we will attach it to The Life Cycle of Collaboration and provide us with a framework to continue through the rest of the workshop.

Learning Objective 2: To slow down how we design and lead intentional collaborations in the workplace while highlighting ways build systems that allow focus on the collaboration. Doing this will identify moments we often speed through. We will practice slowing down in these moments, work out the muscles needed to adjust in real time, and to create a foundation for collaboration to flourish.

Learning Objective 3: To apply transformational leadership, facilitation, and conflict resolution skills at important moments in the Life Cycle of Collaboration. These skills allow us to hold space for all actors through the entire collaboration process. If the entire team feels supported

and have a framework that everyone follows, intentional collaborations will be more impactful and effective.

Gregg is an international collaboration coach and the Founder and CEO of Project Kinect; a marketing and logistics firm in Madison, WI, USA. He also serves as the Regional Field Director of Southern Africa for Peacework International. Additionally, he supports as a Lead Facilitator and Marketing Specialist for Step Up: Equity Matters in the Workplace. Gregg spends most of his time supporting leaders and companies to create stronger collaborations. Gregg believes that we must deconstruct how we collaborate. This means getting down to the foundation of space creation, humanity, and trust. When we've done that work, we then can work on our transformational leadership, facilitation, and conflict resolution skills to lead and design highly impactful and effective collaborations.

#### HR: An Advocate for Employee Mental Health

Jessica Jones Wednesday, October 11, 2023 **1:00-4:30 pm** Location: E and F Track: Personal and Leadership Development Level: All levels Competency: Consultation

Attitudes about employee mental health have dramatically shifted. The fact that more organizations are acknowledging the important connection between workplace conditions and well-being is an encouraging shift. But are HR professionals equipped to support the growing mental health needs of their employees. However, most of us lack the skills and mental health literacy needed to properly address these complex issues. By increasing your awareness of mental health in the workplace you can become an advocate for your employees and help evolve your workplace to create an environment that values employee mental health ... including your own.

Learning Objective I: Become a Mental Health Advocate in the Workplace: As an employee advocate, increasing mental health literacy in the workplace is a key objective for your people and your organization. The current mental health landscape is improving with reduced stigma, but also at times feels overwhelming and confusing. What is the difference between EAP interventions and ongoing mental health therapy? As an HR Pro and Organizational Leader is this information important to know? And then how do we help our employees and their families to maintain productivity and retention goals? During this presentation and discussion we will answer these questions and more. We will convey the ROI and people metrics achieved when investments in mental health are made.

Learning Objective 2: Provide meaningful resources and tools to your employees: Promoting effective mental health awareness requires building trust amongst your employees. To instill a culture of mental health awareness, you must successfully bring the subject to the forefront of your employees' minds. This can be done in a variety of ways. Exampling engagement options, tools, and resources. The 'way it was always done' is not good enough anymore. Our goal is to help our partners evolve their organizational habits and practice while staying true to the mission of your brand. Culture is by design or by default. We will help create intention and measurable results with tactics and efforts that you can start implementing immediately.

Learning Objective 3: Self Care for the HR Professional: Just as you would fix your own oxygen mask before helping someone else, the best way to support the well-being of others is by first taking care of yourself. We will give you personal tips and tricks for supporting your own mental health as an HR professional. What are your healthy habits? What is your Northstar? How can you enact change and push the organization forward from the HR seat? As part of the third component of this conversation we will answer these questions that are developed from our recent discussions with HR Pros and why it matters to you, your role, and your company.

# No Cost Strategies to Attract and Retain Working Caregivers

Harriet Redman & Lynn Gall Wednesday, October 11, 2023 **1:00-4:30 pm** Location: G and H Track: Talent Acquisition and Retention Level: All levels Competency: Consultation



Are you struggling to hire or retain workers? Are employees dealing with balancing caregiving responsibilities and work? Do you know how many of your employees have family caregiving responsibilities in addition to traditional child rearing? Did you know that in Wisconsin, more than three quarters of caregivers in the workforce said they missed work due to caregiving responsibilities? More and more evidence indicates that employers who are aware of the needs of employees providing care for family members (parents, grandparents, siblings, adult child with disabilities, spouse, etc.) can reduce hidden costs (turnover costs, loss of institutional knowledge, loss of productivity) and increase productivity, employee retention, and improve recruitment efforts. This presentation will share information from Wisconsin employers and employed caregivers that will provide resources and suggest low- or no-cost strategies to support working caregivers and help retain employees as well as attract productive employees.

Learning Objective I: Increase awareness of the needs expressed by Wisconsin employees trying to balance work and caregiving responsibilities.

Learning Objective 2: Increase knowledge about how employers and employees can access local, accessible, often free resources from state and county caregiver programs, including how to host a free UW-Madison study of your own workforce to determine the extent of caregivers needs among employees.

Learning Objective 3: Learn about how several Wisconsin employers are seeing results in attracting and retaining productive employees through strategies supporting caregivers in their workforce.

Harriet Redman, founder of the nonprofit WisconSibs, Inc and Lynn Gall, Family Caregiver Support Programs Manager for the Wisconsin Department of Health Services, co-chair a statewide alliance to engage employers and working caregivers as partners in finding solutions to workforce shortages. Both presenters have personal experience being family caregivers while balancing the demands of job responsibilities. Along with UW-Madison researchers and partner organizations of the Wisconsin Family and Caregiver Support Alliance, the group studies Wisconsin trends and seeks to find methods to simultaneously support employers and family caregivers for a healthy and productive workforce.

### Personality Science: The Key to Understanding People

Randal Weidenaar Thursday, October 12, 2023 **6:30 – 7:30 am** Location: E and F Track: Personal and Leadership Development Level: All Levels Competency: Relationship Management, Leadership and Navigation

When team members value each other, they more effectively relate to one another, avoid potential conflicts, boost group cohesion and create positive dialogue. The strengths and dynamics of your team directly affects business outcomes. Drawing on personality science research, this seminar dives into why it is essential to understand personalities. You'll learn why leading to strengths based on personality maximizes a team's efficiency, potential and output. Individuals who know themselves will work together to form better partnerships, and more thoughtful partnerships create stronger teams. This seminar will impact all levels of HR professionals seeking tools that really work on a deep level to create lasting change and growth in their teams.

Learning Objective I: Learn how knowledge of personality can increase team members' abilities to accept themselves, accept teammates, decrease tension and interpersonal conflicts and increase support.

Learning Objective 2: Gain actionable insights into how to embrace individual personality strengths to be able to support weaker areas.

Learning Objective 3: Understand why leading to strengths based on personality maximizes a team's efficiency, potential and output.

Randal is a researcher, author and national speaker. His passion is to make work a place where everyone thrives. He teaches using leadership principles from attachment science to inspire a powerful relational focus.

### Promoting Health and Mental Resiliency to Manage Healthcare Costs

Melanie Schoenemann Thursday, October 12, 2023 **6:30 – 7:30 am** Location: G and H Track: Business Acumen and HR Strategy Level: Mid-level Competency: Relationship Management, Human Resource Expertise

This program is designed to guide Human Resource Benefit professional's understanding of the three physiological components of employee well-being and how successful engagement strategies targeted at each component can improve employee satisfaction and improve total cost management. Shifting to a holistic approach to employee management and engagement tackles the current HR challenges of retention, benefit costs, absenteeism and engagement from a different angle.

Learning Objective I: Understand the three pillars of employee health & well-being and identify the metrics that support the case for building an organizational culture centered around a wholistic approach to employee engagement.

Learning Objective 2: Identify stakeholders, benefit partners, and/or external influences that impact each pillar of employee health/well-being.

Understand the connectedness of each pillar, and how Human Resources initiatives can and should integrate with those connections to amplify results and engagement.

Learning Objective 3: After learning the "why" behind a three-pronged approach and identifying "who" can influence success, the ultimate goal is for each SHRM professional to learn "how" to put the learning into practice. We'll explore a variety of practical, attainable, and sustainable approaches to building well-being initiatives into business culture, including the prioritization of initiatives within their organization.

Melanie Schoenemann is the Vice President, Commercial Sales at Quartz Health Solutions where she leads sales of group health plans regionally. Melanie graduated with a degree in Management and Human Resources from UW-Madison and is passionate about benefit strategies for your greatest asset – your employees.

# Data-Driven Talent Decisions: Best Practices for a Leadership Selection Assessment Strategy

Dr. Jenny Swanson Thursday, October 12, 2023 **6:30 – 7:30 am** Location: Guava and Tamarind Track: Business Acumen and HR Strategy, Talent Acquisition and Retention Level: Senior-level Competency: Critical Evaluation, Leadership and Navigation

Hiring decisions come with uncertainty and risk. A leadership selection assessment strategy can help. Psychometric assessments can predict job performance, provide insight for increased engagement and retention, and aid onboarding. Yet, one size does not fit all. To enable strong evidence-based decision-making, HR leaders must apply best practices, determine organizational readiness, consider the role of HR sponsorship, and identify an assessment partner. The importance of legal defensibility and avoiding pitfalls is also a critical consideration. When all the pieces come together, assessments provide an extra layer of discernment, data, and objectivity, for making strategic talent decisions.

Learning Objective I: Outline considerations for the design and implementation of an organizational assessment strategy.

Learning Objective 2: Recognize best practices for creating an assessment strategy and selecting assessment tools.

Learning Objective 3: Apply understanding of different psychometric assessments to avoid pitfalls and promote legal defensibility.

Dr. Swanson is an Industrial Organizational Psychologist with a practice in the Fox Cities. She facilitates executive strategy sessions as well as provides guidance around selecting, growing, and engaging top leaders. Specializing in psychological assessment, she has conducted over 5,000 executive assessments, garnering respect as a strategic HR advisor.

### Whole-Brained Leadership: A New, "Feminine" Skillset for the Rapidly Changing Modern Economy

Paul Krismer Thursday, October 12, 2023 **10:15 – 11:30 am** Location: I and 2 Track: Personal and Leadership Development Level: All levels Competency: Leadership and Navigation, Relationship Management

The speed and pace of the emerging economy is breathtaking. Yet, for most of us, most of the time, it goes unnoticed. Constant technological change, new markets, changing strategic relationships, and increasingly complex stakeholder management is the new normal.

Old leadership styles are inadequate. We know that traditional "command and control" is antiquated and ineffective. But what takes its place? How do we capably meet the challenge of the new economy and bring our teams alongside us in an energized, committed way?

This uplifting, funny presentation gets right at the heart of these issues while insightfully demonstrating that the path forward is practical and consists of learnable skills. Paul shows how new leadership requires more access to whole-brained management: emotional intelligence, very high standards, and consistently drawing the best out of employee's own intrinsic motivations.

Observing the real opportunities of 21st century industrial innovation, this conversation is about personal and corporate momentum. Organizations that anticipate the skillsets of the new economy can also navigate the path to massive success.

Learning Objective I: Emerging, most sought-after skills are associated with right-brain characteristics.

Learning Objective 2: Combatting the social conditioning that limits leaders.

Learning Objective 3: The World Economic Forum's analysis of future leadership qualities.

Paul is an international happiness expert helping organizations embrace practical tools of positive psychology to build committed, high-performing teams. He uses his extensive executive experience to work with leaders who know that the strength of their business is found in their people.

With over twenty-five years as a senior corporate leader, a radical and practical use of cuttingedge science, and a passion for driving real results, Paul takes audiences on an interactive and engaging journey where they gain a new perspective on their workplace culture AND their own personal leadership potential.

From Microsoft, Johnson & Johnson, to the U.S. Military, he has helped emerging leaders in nearly every industry to experience a paradigm shift to successful people management. Paul has spoken to tens of thousands of people on five different continents. He is equally comfortable with audiences in the thousands as he is leading intimate executive retreats.

Paul makes great science accessible and entertaining. Each customized presentation carries your audience into a deep personal reflection. The number one adjective received from thousands of feedback surveys is the word "engaging." Your audience will be riveted as they see themselves in the learning content. As the sole focus of the show, they leave happy, energized, and committed to action.

As the best-selling author of Whole Person Happiness and the soon to be released next book Beyond Profit & Productivity, Paul comfortably makes the connection between a universal desire for happiness and the practical utility of positive emotions in the workplace.

He is a member of the Canadian Speakers Association, the U.S. National Speakers Association, and a proud member of the Global Speakers Federation.

# Creating Psychologically Safe Teams, A Scientific Method

Randal Weidenaar Thursday, October 12, 2023 **10:15 – 11:30 am** Location: 5 and 6 Track: Personal and Leadership Development Level: All levels Competency: Relationship Management, Ethical Practice

Google has found that psychological safety is an essential trait of their highest performing teams, yet according to the 2019 SHRM Omnibus Survey, 3 in 10 U.S. workers lack trust in their manager to treat them fairly and another 3 in 10 say their manager doesn't encourage a culture of open and transparent communication. In this session you will learn what psychological safety is and how to develop it in teams. You will also learn what leadership training is necessary to properly train leaders, and what conditions need to be cultivated in your organizational culture to develop psychological safety.

Learning Objective I: View case studies, research, and outcomes supporting the importance of building psychological safety in teams.

Learning Objective 2: Learn to identify characteristics of teams, leaders and organizations that do, and do not, display psychological safety.

Learning Objective 3: Gain a foundational knowledge of emotional science and the role it plays in psychological safety.

Randal is a researcher, author and national speaker. His passion is to make work a place where everyone thrives. He teaches using leadership principles from attachment science to inspire a powerful relational focus.

### 10 Top HR Mistakes and How to Avoid Them

James Reid Thursday, October 12, 2023 **10:15 – 11:30 am** Location: 7 and 8 Track: Employment Law and Legislation Level: Senior-level Competency: Human Resource Expertise

Cover the top 5 mistakes of 2022 and the top 5 anticipated mistakes to watch out for in 2023 and how to avoid them.

Learning Objective I: Strategies to spot artificial intelligence issues under handbook policies and contracts and how to be compliant with the National Labor Relations Act for even non-unionized employers.

Learning Objective 2: How to deal with the overlapping laws of FMLA, ADA, local sick leave policies, and workers' compensation.

Learning Objective 3: How to do with FLSA compliance issues/strategies when getting creative with pay for performance agreements and remote work compensation.

James Reid is a Past Director of MISHRM and keynote speaker many times at HR Day, MISHRM, Indiana SHRM, American Payroll Association, TedX.

# Considerations for Hiring the Neurodivergent While Creating a Sense of Belonging for All

Chelsea Budde and Shelly Dretzka Thursday, October 12, 2023 **10:15 – 11:30 am** Location: A and B Track: Diversity and Inclusion Level: All levels Competency: Relationship Management, Global and Cultural Effectiveness

In a market where talent is at a premium and diversity is valued, there is an untapped pool of talented individuals – the neurodivergent. Where do you find these individuals? How do you engage them and integrate this new diversity dimension into your organization's culture? Tangible best practices, compelling resources and examples of success stories. The challenge, of course, is understanding neurodivergence and how the diverse employee brings value to your organization without adding more compliance to your plate. In this session, learn from two mothers — and experienced professionals in their own fields of non-profit and Human Resources— how you can attract, engage and retain qualified neurodivergent employees, as well as the benefits of the addition to the team.

Learning Objective I: Understand the difference between "neurodiverse" and "neurodivergent", and how to best interact with and engage neurodivergent talent.

Learning Objective 2: Learn how to improve your diverse culture with limited addition to your compliance tasks.

Learning Objective 3: Learn best practices and access resources to put into action immediately for attraction, retention & engagement.

Chelsea Budde is the Program Director and Co-founder of nonprofit organization Good Friend, Inc. (Brookfield, Wis.), which is devoted to autism awareness, acceptance, and empathy. Her inspiration comes from her two young adult children, whose journey has taught more than 58,000 people how to better understand autistic neurology.

Shelly is the mother of two young men, one a neurotypical college sophomore and the other a neurodivergent student teacher/coach. With her 25+ years of HR experience, she founded aHRrow Consulting in the middle of the COVID pandemic. Her style is personal, approach is upbeat, and objective is always the same—to be an HR business partner who is a seamless extension of her client's team.

# Cycle Breakers: Reducing Female Rivalry and Building the Foundation for Camaraderie

Sarah Fecht and Meg Krinke Thursday, October 12, 2023 **10:15 – 11:30 am** Location: C and D Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: Senior-level Competency: Leadership and Navigation, Relationship Management

What if the perspectives women have always held about each other are false? What if female relationships, especially at work, are rife with challenge due to undiscovered external factors? Join this session to discover insightful but difficult realities that contribute directly to the way women work and live. This vantage point creates new possibilities and action items, moving learners toward greater awareness, harmony, and comradery with other women in and out of the workplace.

Learning Objective I: Walk away with increased awareness of the factors and storylines that shape and often sabotage female to female relationships.

Learning Objective 2: Gain perspective and learn ways to influence the narrative of personal and team dynamics from this new vantage point.

Learning Objective 3: Experience the momentum of this critical call to action, preparing to bring to life Maya Angelou's philosophy, "When you know better, do better."

Meg & Sarah, both entrepreneurs and leadership experts, are on a mission to enlighten, engage and start momentum in our region and beyond. With every conversation about women's relationships and the choices available to change the narrative, participants will experience their passion and vigor & will be delighted to be part of this critical conversation.

## **Direct Contracting Myths & Realities Affecting Benefits Cost**

Jennifer Smith-Hulbert Thursday, October 12, 2023 **10:15 – 11:30 am** Location: E and F Track: Total Rewards Level: All levels Competency: Consultation, Human Resources Expertise

Employers are feeling more pressure than ever to seek solutions for the ever-increasing costs of medical coverage for their employees. As a result, many are turning to Centers of Excellence to aid in that strategy. Sadly, not all direct contracts are Centers of Excellence, leaving employers and members alike confused on results.

With direct contracting, it is important to understand the significant strategy, cost, vendor selection and ROI measurements required for optimal success. This seminar is intended to educate employers on how to choose the best Center of Excellence as well as key considerations including incentives, health plan design and expected ROI.

Learning Objective I: Choosing the right path for your group can be tricky. In this seminar, you will gain an understanding of the differences between a Center of Excellence, Direct Contract, and a Bundled Agreement to ensure you are making the right choice

Learning Objective 2: ROI can be measured in many ways, leaving a sense of confusion. We will ensure a well-rounded understanding of the ROI measurements through real data and case studies from Brown & Brown clients.

Learning Objective 3: Weighing pros can cons of making the switch to direct contracting can be difficult, but we have you covered. We will review the advantages and disadvantages of a direct contracting strategy, including compliance, plan design & incentives, and member experience.

In her role, Jenn is responsible for monitoring innovative and non-traditional healthcare strategies, vendors & disruptors. Jenn regularly meets with these cutting-edge solution providers, and brings back innovative products, strategies, and thought-processes to benefit Brown & Brown clients.

6 Steps to Building a Robust Career Development Solution Taura Prosek
Thursday, October 12, 2023
10:15 – 11:30 am
Location: Guava and Tamarind
Track: Personal and Leadership Development
Level: Senior-level
Competency: Consultation, Leadership and Navigation

The latest research shows a clear correlation between internal mobility and employee engagement and retention. One of the top reasons employees leave is a lack of internal development and opportunity. At the same time, recent studies identify a gap in career development capability among internal talent development professionals. Join this session to learn the 6 steps to building a robust career development solution for your organization. A culture embracing the value of internal mobility and that is embedding career development into its talent strategies is positioned to achieve higher retention, greater engagement, improved succession planning, and a stronger employer brand. Career development may be the most important benefit you can offer in today's talent marketplace!

Learning Objective I: A 6-step process will be shared to build out a robust career development strategy.

Learning Objective 2: Participants will share their ideas on how to use and design career pathways as one component of this strategy.

Learning Objective 3: A sample needs assessment will be shared that may provide a foundation for use in your organization to jumpstart this important initiative.

Taura Prosek is an executive coach and career consultant with Stewart Leadership. She's coached thousands of professionals and is the author of Lead Your Career: A Step-by-Step Guide to Achieving Professional Fulfillment. She is a Gallup-Certified Strengths Coach and is PCC certified with the ICF. She has an MBA from Kellogg-Northwestern and BBA from UW-Madison.

# The Best Anywhere: Strategies for Retaining Top Talent in a Remote and Hybrid Workforce

Michael Rampolla Thursday, October 12, 2023 **10:15 – 11:30 am** Location: Portia and Wisteria Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: All levels Competency: Global and Cultural Effectiveness, Leadership and Navigation

With remote and hybrid work becoming the new normal for many organizations, retaining top talent has become more challenging than ever. Leaders must ensure that all employees feel connected and included, regardless of their location or work arrangement. Keeping your best employees engaged and motivated requires new strategies and approaches to overcome the unique challenges of managing an increasingly remote workforce. This presentation for HR professionals and people leaders will explore proven practices for retaining top talent in remote and hybrid work environments. By understanding the challenges of managing remote employees and implementing effective strategies for engagement and retention, organizations can create a positive and cohesive team culture that leverages the unique benefits of the hybrid workforce model.

Learning Objective I: Understand the unique challenges of managing and retaining top talent in a remote and hybrid workforce.

Learning Objective 2: Learn strategies to identify the needs of top performers, and keep all employees engaged and motivated regardless of where they work.

Learning Objective 3: Discover practical approaches to improve employee engagement and provide opportunities for learning and leadership development in any work environment.

Michael Rampolla has a passion for inspiring others to be even better at what they love to do. The thread that connects his diverse career as a manager, trainer, teacher, owner, and consultant is the opportunity to multiply his impact. As a Growth Mindset Certified Coach with Spearity, Michael enables individuals and organizations to think, act, and lead more strategically to achieve a greater success.

# Coaching for Career Development: Engaging Employees in Their Career Development

Tom Daniels Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: I and 2 Track: Personal and Leadership Development Level: All levels Competency: Relationship Management, Consultation

If we've learned anything over the past several years, it is employees expecting organizations to provide more support and flexibility. The data suggest that employees are planning to leave organizations they feel are not supporting them with their career. During this session will examine how managers can use specific coaching models to facilitate career coaching discussions to engage and support employees in their own career development. We will also explore the multiple options for employees to add competencies and knowledge to their skill set to be ready for the next step in their career journey.

Learning Objective I: Use the Intentional Change Theory to assist employees in assessing their aspirations and current reality.

Learning Objective 2: Apply coaching skills to employee development conversations.

Learning Objective 3: Conduct an open career discussion to enable the identification of Life Goals and Career aspirations.

Tom Daniels is the Associate Director for Graduate & Executive Program in Business at Bowling Green State University (BGSU) with a focus on admissions and advising for the students earning their master's and doctorate degrees organization development & change. Prior to BGSU, Daniels worked in the advertising and marketing research industries, including Vice President of Learning & Development at TNS North America.

### Equity Leadership: Meeting Individual Employee Needs Across Organizations

Matthew Hurtienne and Laura Hurtienne Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: 3 and 4 Track: Personal and Leadership Development Level: All levels Competency: Leadership and Navigation, Relationship Management

Leaders have a responsibility to determine how to most effectively support employees so that employees are willing to bring their best selves to the workplace. Like employee engagement, leaders cannot force this exchange upon employees but can create a positive culture where followers naturally want to support the organization. Leaders have to consider how to develop employees holistically, from professional development to personal development, and do so in a way that matters to the individual, not just the organization.

The concept of leadership has continually adapted over the years, introducing new ideas based on the changing philosophies of the workforce. The evolution of leadership theories began with a focus on leadership as a role that would dominate in order to make people work and has more recently focused on the people who make up an organization and how they might be supported to grow in their abilities.

Equity Leadership identifies individual employees' personal and professional resource, relationship, and opportunity needs in an effort to support and encourage employees to reach their fullest potential in the workforce. This leadership theory indicates the responsibility of leaders to listen to, hear, acknowledge, and plan for employee needs with the individual. The decisions to act on fulfilling a need should be discussed and agreed upon between the leader and follower. Equity leadership promotes the acknowledgment of employee needs in order to develop engaged, fulfilled, and productive employees.

Equity leadership considers both leaders, along with those whom they serve, in a holistic view of leadership. By creating reciprocal relationships and considering employees' needs, leaders can cultivate a culture that encourages employees to bring their best abilities to an organization, thus increasing employee engagement, retention, and productivity. Equity leadership promotes the acknowledgment of employee needs in order to develop engaged, fulfilled, and productive employees.

Learning Objective I: The learner will be able to define equity leadership.

Learning Objective 2: The learner will be able to explain the connection of equity leadership to increased employee engagement.

Learning Objective 3: The learner will be able to identify how equity leadership can lead to improved employee retention.

Dr. Matthew Hurtienne is a veteran of helping organizations to unleash expertise through organizational performance development. Matt is a published researcher and presenter in the field of HRD, where he continues his work at Concordia University. He serves as a Professor of HR and Dean for the School of Business.

Dr. Laura Hurtienne is an educator and researcher. She earned her Ed.D. in Transformational Leadership from Concordia University Portland and is an alumna of Concordia University Wisconsin, where she earned her Master's in Curriculum and Instruction. As a professor, she teaches and writes doctoral and undergraduate courses in leadership, change, diversity and inclusion, and innovation. Laura also supports doctoral students as a dissertation advisor. She is fully engaged in the fields of change management, employee engagement, and organizational development. Dr. Hurtienne has experience owning her own healthcare business and has consulted with businesses and organizations during critical times of transformation.

# Remodeling Your Affirmative Action Programs: Strategies to Upgrade Your Program

Sally Makreff and Lori Stewart Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: 5 and 6 Track: Business Acumen and HR Strategy, Employment Law and Legislation Level: All levels Competency: Human Resource Expertise

Whether you are new to affirmative action or an experienced compliance professional, this presentation will provide the guidance needed to successfully implement an affirmative action program. Information will be provided on affirmative action from both a regulatory and practical perspective. We will cover what is required per the affirmative action regulations, the steps needed to implement an affirmative action plan, and the key internal partnerships needed to make the program a success. We will also provide strategies that participants can use to mitigate issues uncovered during an affirmative action program review that will reduce the risk of legal action. In addition, we will review the recent changes to affirmative action and provide best practices for compliance with the new requirements. Join us for this comprehensive overview of affirmative action program and help you to be prepared for the latest developments in affirmative action.

Learning Objective I: Learn what is included in a comprehensive affirmative action program and who your internal partners are.

Learning Objective 2: Discuss common challenges that organizations face during the implementation process and offer practical solutions to overcome these obstacles.

Learning Objective 3: Update on current and upcoming initiatives in the affirmative action field, including ways to update your affirmative action program so you can effectively transition to incorporate new requirements.

Sally Makreff, Manager and Senior Consultant at DCI Consulting Group, Inc., has over 20 years of experience in Affirmative Action and Equal Employment Opportunity (EEO). Skilled in government regulations and compliance, she is responsible for developing multiple client affirmative action plans as well as helping to educate and guide those practitioners using industry best practices. Sally is the co-chair of the Madison, WI ILG and actively participates in the Milwaukee ILG and the Michigan ILG.

Lori Stewart, HR Compliance Manager at Oshkosh Corporation, has over 15 years of experience in Affirmative Action and Equal Employment Opportunity (EEO). In her current role, she is responsible for in house affirmative action program management, vendor partnership on plan completion, and also owns the pre-employment background check and I-9

processes for the organization. Lori is co-chair of both the Madison ILG and the Fox Valley ILG and participates in the Milwaukee ILG and Michigan ILG.

# The Top Ten Culture Killers... and What to do About Them

David Schwallier Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: 7 and 8 Track: Global HR, Talent Acquisition and Retention Level: All levels Competency: Global and Cultural Effectiveness, Leadership and Navigation

In this session, participants will learn the top ten pervasive culture killers, which can decimate a team's and organization's stability and effectiveness. Each destructive issue will be explained and then clearly supported through storytelling and attendee group dialogue and examples. Attendees will then briefly assess how many culture killers are present in their organizations and share what they've done to mitigate the damage of them.

The focus will then turn to stopping these common missteps that threaten organizational health. We will focus both on prevention, before they impact an organization or team, and mitigation- once they are already present and having a negative impact.

Attendees will walk away with both skills, to recognize culture killers when they appear, along with practical tools to overcome and eliminate them once they have been identified.

Learning Objective I: To understand the top ten things that negatively impact organizational culture.

Learning Objective 2: To learn how to recognize culture killers quickly and quickly assess what damage they may have already done.

Learning Objective 3: To learn practical strategies and leverage simple tools to limit the impact of culture killers and take corrective action.

Dave Schwallier is a coach, trainer, and consultant who works with executive teams, managers and HR leaders to navigate change, improve teamwork, and drive accountability within their organizations. Dave uses the power of story to reinforce points and provides a practical stepby-step framework and tools to help leaders get started.

### Growth Mindset Culture: Bringing Out the Best in Your People

Kristin WhiteHorse Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: A and B Track: Personal and Leadership Development Level: All levels Competency: Consultation, Leadership and Navigation

Everyone has mindset triggers that stand in their way of being the best version of themselves. When organizations embrace a culture of Growth Mindset, they see higher levels of innovation, willingness to try new things and employees that are more engaged and productive. In this presentation, we will focus on understanding the mindset triggers and how to help your employees overcome their triggers and be at their best.

Learning Objective 1: To understand the impact of Growth Mindset on individuals and organizations.

Learning Objective 2: To identify ways mindset triggers stand in the way of growth.

Learning Objective 3: To identify ways an organization can use Growth Mindset training to bring out the best in its staff.

Kristin WhiteHorse is a Business and Executive Coach with Spearity. She works in diverse settings helping others realize their potential. Kristin's purpose for working with leadership development is helping others make an impact in their communities. Using Growth Mindset, Kristin helps individuals and organizations develop a way of thinking that will help them reach their goals. Kristin holds a BA from UW- Platteville and a MA from Cardinal Stritch University.

### **Recruiting Process Improvements to Create Strong Teams**

Jaime Schmitt and Katie Labedz Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: C and D Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: All levels Competency: Human Resource Expertise, Leadership and Navigation

Our presentation will focus on an overview of Lean and Leadership training. We will talk at a high level about process improvements for the recruitment process (systems, process and people) with a deep dive into the People category.

Areas of Focus: Introduction to Lean and Leadership Training Identifying Process Gaps in your Recruitment Process Systems, Process and People Process Improvements Focus: People Training your Teams and Recruiters to be Leaders Diversity, Equity and Inclusion Leadership Training

Learning Objective I: We will give participants an overview of Lean Six Sigma and how to identify process gaps in their recruitment process as well as inefficiencies in their HRIS systems that will allow them to build a strong recruitment process that decreases the time and cost to hire.

Learning Objective 2: We will deep dive into the People category of lean concepts (Process, Systems, People) and help participants identify leadership concepts that they can implement in their process to create a better candidate, recruiter and hiring manager experience.

We will give attendees the tools needed to develop and train their recruitment teams to become leaders and strong partners to the business, giving recruiters the tools and knowledge they need to identify talent that will help grow the organization.

Learning Objective 3: We will apply our leadership concepts to diversity, equity and inclusion training and give participants the skills to attract, retain and grow diverse talent. GiANT leadership training and Diversity, Equity and Inclusion training is approved for SHRM CEU's.

Katie Labedz is a Lean Six Sigma Master Black Belt with over 20 years of experience implementing continuous improvement solutions within non-manufacturing and manufacturing environments. Her company is Learning to Lean. Katie also has her Master's certification in instructional design, her Project Management Professional (PMP) certification through PMI and is a certified instructor/facilitator through Langevin. She is also a well known international professional speaker.

Jaime has a degree in Psychology and Master's in Business Administration with a specialization in Human Resources. She is also a GiANT leadership coach and Emotional Intelligence Practitioner. She has 15 years of experience in global talent attraction and management roles.

Jaime focuses on transforming teams and organizations by helping them identify and best utilize their different leadership styles to drive collaboration and success.

# Non-Traditional Benefits that Support Talent Attraction and Retention

Alicia Kiser Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: E and F Track: HR Technology, Talent Acquisition and Retention Level: Mid-level Competency: Human Resource Expertise, Global and Cultural Effectiveness

The labor shortage facing companies today started before the pandemic, and it's not going away any time soon. Employers who are winning the war for talent are laser-focused on their retention strategies, and understand that it takes more than negotiating wage-an-hour. In fact, people who change jobs typically cite wages as somewhere between #3 and #6 on the list of reasons they left. Today's diverse workforce demands a flexible approach to work, empathetic leadership and a thoughtful approach to benefits that empowers employees with choice. This complex benefits environment necessitates creative, strategic thinking from benefits professionals who want to gain an edge.

Learning Objective 1: It's about so much more than insurance plans – flexibility is nonnegotiable.

Learning Objective 2: Putting the "humans" back in HR – accessible benefits education that meets employees where they are.

Learning Objective 3: Understanding the benefits ecosystem – the critical importance of cooperative and adaptable vendor partnerships.

A look at what's outdated, still in vogue and newly emerging in the benefits market.

Alicia Kiser is vice president of human resources at M3 Insurance. Her role is to facilitate the workflow of M3's human resources department, including focusing on strategic human resource initiatives, talent management and development, compensation and benefits design, and employee relations.

#### Solving for the Employee Engagement Puzzle

Milan Batinich Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: G and H Track: Personal and Leadership Development, Talent Acquisition and Retention Level: All levels Competency: Leadership and Navigation, Relationship Management

We take a deep dive into identifying extrinsic and intrinsic human motivations and what people need based on their motivations. We learn the four forces of employee disengagement and how to overcome them.

We look at the differences between the golden rule and the platinum rule. We learn ways to improve how we communicate, interact, make decisions, and take action with employees based on how what they need in order for them to have energy, passion, and joy in the work they do at their organization. The attendees will take away pertinent ways to improve employee engagement and retention through managing to intrinsic motivations and behaviors.

Learning Objective I: What employee engagement and self-awareness is within the workplace.

Learning Objective 2: In managing individuals, how to identify what each person's drives, needs, and motivations will be based on their job, manager, team, and organizational culture. Also, ways to improve on the four forces of disengagement.

Learning Objective 3: Real life examples that can be used immediately in the workplace to manage to employees intrinsic motivations.

Milan draws from 20 years of contact center operational and sales management experience from American Express and Blue Cross Blue Shield, and other organizations. Milan holds several Certifications with The Predictive Index and Stanford University School of Medicine for Human Behaviors & Psychology for High Performance.

#### Hybrid Leadership: Essential Skills to Lead from Anywhere

Alexis Haselberger Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: Guava and Tamarind Track: Personal and Leadership Development Level: All levels Competency: Leadership and Navigation, Communication

Hybrid is here to stay and it's time to get intentional about making it work. Are your managers struggling to transition to leading in a remote or hybrid environment? Are you finding that what worked in the office doesn't exactly translate to a hybrid world, this session is for you.

In this session, you'll learn about the 7 essential hybrid leadership skill areas, and I'll provide practical, actionable solutions and techniques for the challenges you may face when your org "goes hybrid".

Learning Objective I: Assess your leadership's readiness for the hybrid world.

Learning Objective 2: Use the GROW method to coach employees to their own success.

Learning Objective 3: Diagnose, and resolve, hybrid communication breakdowns.

Alexis Haselberger is a time management and productivity coach who helps people do more and stress less through coaching, workshops and online courses. Her pragmatic, yet fun, approach helps people easily integrate practical, realistic strategies into their lives so that they can do more of what they want and less of what they don't. Alexis has taught thousands of individuals to take control of their time and her clients include Google, Lyft, Workday, Capital One, Upwork and more.
### HR, It's a New Day!

Christie Engler Thursday, October 12, 2023 **12:45 – 2:00 pm** Location: Portia and Wisteria Track: Business Acumen and HR Strategy Level: All levels Competency: Business Acumen, Leadership and Navigation

How did you get into HR? Why do you stay? The HR industry made important strides as a result of the COVID-19 pandemic...now what? This presentation will challenge you to think differently about the HR industry, as well as consider how you can prepare for the future of work. Based on the speaker's Amazon best-selling book, People Fusion (released January 2023). This energizing session will get attendees pumped up and ready to tackle HR!

Learning Objective I: Challenge ideals of the HR industry and examine the past, present, and future state of HR.

Learning Objective 2: Encourage dialogue on how to improve and prepare for the future; help HR practitioners & leaders consider their roles and how to advance the industry within their organizations.

Learning Objective 3: Learn how to collaborate with business owners and senior leaders as a strategic partner.

Christie Engler has been a Human Resources practitioner for 20 years with a focus on small businesses. Christie is dedicated to advancing the HR profession. She has spoken at various HR conferences, and she writes a blog entitled 'Living in the Gray' designed to inspire HR professionals. Christie is a graduate of The Ohio State University and the Keller Graduate School of Management. She holds the SPHR and SHRM-CP certifications. Christie lives in the Columbus, Ohio area with her husband and two daughters. She is a fanatic of Ohio State football and Orangetheory Fitness.

## Holding Steady: Navigating Emotionally Charged Conversations

Sarah Noll Wilson Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: I and 2 Track: Personal and Leadership Development Level: All levels Competency: Communication, Relationship Management

It takes courage to begin a conversation that we know might be difficult. So, how do we overcome our avoidance and engage? How do we navigate conversations where we might disagree or things might get heated? How do we stay curious and connected while we navigate a difficult situation?

By leveraging the Curiosity First Approach to having conversations that are curious and candid, we will explore how to hold steady in the heat of an emotionally charged conversation and how to leverage curiosity to promote connection.

Learning Objective I: Identify and normalize stress responses during emotionally charged conversations and avoidance.

Learning Objective 2: Explore strategies to navigate conversations that utilize curiosity and promote dialogue.

Learning Objective 3: Practice strategies to regulate the heat of a conversation.

Sarah Noll Wilson, Inc. is on a mission to help leaders build and rebuild teams. Our goal is to empower leaders to understand and honor the beautiful complexity of the humans they serve. We create a safe, honest environment, preparing people to deal with real-world conflict, have more meaningful conversations, and create purposeful relationships. Working with CEO's, HR leaders, and organizations that care deeply about their employees and understand the connection between employee development, employee satisfaction, and organizational success, Sarah Noll Wilson, Inc. specializes in transforming relationships from good to great.

Through her work as an Executive Coach, an in-demand Keynote Speaker, Researcher, Contributor to Harvard Business Review, and Bestselling Author of "Don't Feed the Elephants", Sarah Noll Wilson helps leaders close the gap between what they intend to do and the actual impact they make. She hosts the podcast "Conversations on Conversations", is certified in Co-Active Coaching, Conversational Intelligence, and is a frequent guest lecturer at universities. In addition to her work with organizations, Sarah is a passionate advocate for mental health.

With 15+ years in leadership development, Sarah earned a Master's Degree from Drake University in Leadership Development and a BA from the University of Northern Iowa in Theatre Performance and Theatre Education - no wonder clients love the energy she brings to their teams! When she isn't helping people build and rebuild relationships, she enjoys playing games with her husband Nick and cuddling with their fur baby, Sally.

### **Benefits Compliance in a Nutshell**

Sue Sieger Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: 3 and 4 Track: Business Acumen and HR Strategy Level: All levels Competency: Human Resources Expertise

In this session, we will discuss the compliance basics of what you need to know about health and welfare plans. Sometimes it may feel like trying to navigate employee benefits leaves you swimming in a big pot of alphabet soup. We will help you sort out many of the widely used benefit acronyms you will encounter and help you gain a better understanding of how regulations like the Affordable Care Act (ACA), Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA), Employee Retirement and Income Security Act (ERISA), the Internal Revenue Code (IRC) impact your benefit plans and why compliance is so important. We will include a discussion of case studies on some common compliance mistakes and offer some solutions to remedy. Don't miss this opportunity to broaden your knowledge of employee benefit plan rules and learn how to stay in compliance!

Learning Objective I: Describe the basics of how the ACA and IRC impact health and welfare benefit plans.

Learning Objective 2: Explain the basics of COBRA and required deadlines.

Learning Objective 3: Outline the basics of ERISA for health and welfare benefit plan compliance.

Sue Sieger has over 30 years of experience in the employee benefits industry. As senior compliance consultant at Employee Benefits Corporation, she has worked with thousands of employers and has become a leading specialist in employee benefits. Ms. Sieger is a frequent speaker on employee benefits both locally and nationwide.

### Appealing to the Ages: Recruit, Reward and Retain Across Generations

Nicki Johnson and Shay Sherfinski Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: 5 and 6 Track: Talent Acquisition and Retention Level: All levels Competency: Consultation, Global and Cultural Effectiveness

From The Beatles to Billie Eilish, attracting and retaining employees across the ever-growing cross-generational workforce requires a unique approach. In this presentation, you'll learn real strategies and best practices for diversity and inclusion that have worked so well, Madonna and Dua Lipa would approve. No matter where your organization is at, we will provide tips and a ready-to-use action plan to promote generational inclusion and eliminate generational biases, which can be implemented immediately.

We promise you'll leave this session feeling confident and ready to lead a generationally diverse workforce with the tips and best practices needed to bridge the generation gap and attract and retain top talent.

Learning Objective I: Modify; Learn real strategies and practices for multi-generational employee attraction and retention. To learn and share tangible strategies and practices.

Learning Objective 2: Consider; Regardless of where your organization is in recruiting new or "seasoned" talent, we will provide you with clever ideas and useful examples that you can implement right away.

Learning Objective 3: Sharing; Whether your HR Department is a Department of One or a Team Department; solid takeaways will be shared so you can hit the ground running or walking; depending on your level of readiness.

Nicki offers over 16 years of human resources expertise. Her specialties include HR strategic planning, talent acquisition, organizational development, employee relations, employee engagement/culture, labor law and legal compliance, and compensation.

Shay's insurance and consulting career is approaching the decade mark. Prior to joining the insurance industry, she worked in business development and client service, including time at the Milwaukee Journal Sentinel and Milwaukee Bucks (Go Bucks!). As an employee, she remembers being on the other side of insurance listening to a Benefits Consultant discuss the benefits available to her and not understand the terms they used or how the benefits worked. She decided when she joined the Benefits Consulting Teams at R&R that her #1 priority was to ensure employees and employers understood benefits, without all the jargon.

### Helping Teams Thrive in a VUCA World

Rachel Breitbach Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: 7 and 8 Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: All levels Competency: Leadership and Navigation

An environment of volatility, uncertainty, complexity and ambiguity (VUCA) is becoming more prevalent in the business world. To help lead teams through this environment, it is important for leaders to understand behaviors and Organizational Change Management (OCM) strategies to incorporate to build greater change agility and resilience.

This session is intended for all human resources practitioners and leaders who are sponsoring and guiding others through change.

Learning Objective I: VUCA Awareness: Understand what VUCA means and the difference between planned and unplanned changes.

Learning Objective 2: VUCA Impacts: Understand the impacts a VUCA environment can have on organizations and teams.

Learning Objective 3: Org. Change and Leadership Practices: Provide some immediate dynamic org. change management and leadership practices that HR practitioners and leaders can embrace to help their teams not just survive but thrive.

As FarWell's Practice Lead, Rachel has delivered complex global transformation initiatives for over 25 years. She has expertise in change management, human resources, project management and business transformation. She gives workshops and delivers speaking engagements related to building change agility. She enjoys volunteering, playing tennis and eating chocolate whenever possible!

## Attract and Retain Employees with Financial Wellness

David Mancl, Joe Saari, Hallie Lienhardt, and William Weyers Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: A and B Track: Business Acumen and HR Strategy, Talent Acquisition and Retention Level: All levels Competency: Human Resource Expertise, Leadership and Navigation

Now more than ever in these turbulent times with the threat of inflation, a volatile market, and uncertain economic times, smart HR professionals are seeking ways to help reduce financial stress in the workplace and help attract, retain, and fully engage a motivated workforce. Through this powerful presentation you will learn key details such as: -How offering financial wellness program can enhance the lives of your staff, fostering a less stressed and more productive workforce that benefits your organization's bottom line. -Understand trends and key discoveries from a statewide survey conducted by the Governor's Council on Financial Literacy and Capability and the UW-Madison.

-Discover the resources available to you to help make an immediate impact in the financial wellness of your employees along with best practices and prior results.

Join us and learn how to empower your employees with financial knowledge and security. Our panel of experts will discuss the best ways to engage your employees and help them attain financial success. You will also learn ideas on how to find and implement a financial wellness program to help you attract, retain and engage a motivated workforce.

Learning Objective I: Learn from industry experts, extensive research and survey data about both national and state trends related to how the financial wellness of your employees impacts your organization's workforce as well as key trends and results from 100's of employers in Wisconsin.

Learning Objective 2: Discover the bottom-line impact that an effective financial wellness program can have on your workforce in terms of helping you improve employee's financial aptitude, behavior, and confidence and the impact that can have on helping you attract, retain and engage talent.

Learning Objective 3: Learn best practices from industry experts along with a host of resources available to you at little or no charge thanks to the work of the Governor's Council on Financial Literacy and Capability along with other program partners in an public-private partnership called Elevate Wisconsin aiming to help organizations and HR / Benefit professionals improve financial wellness in the workplace.

David D. Mancl is the director of the Office of Financial Literacy at the Wisconsin Department of Financial Institutions and has over 20 years of experience in the financial literacy and capability field. In this position he takes a leadership role on all issues of financial literacy and capability, and manages the department's related programs and initiatives. Mancl serves as Executive Director of the Governor's Council on Financial Literacy and Capability, and is President of the Wisconsin JumpStart Coalition on Personal Financial Education. He is an Emeritus member of the Board of Visitors for the School of Human Ecology, University of Wisconsin-Madison, and served as Co-Chaired on the State Superintendent's Wisconsin Standards for Personal Financial Literacy Writing Team. President George W. Bush appointed Mancl to serve on the President's Advisory Council on Financial Literacy.

Joe Saari is the founder and Chairman of the Financial Fitness Group (FFG). A well-known thought leader, who has been featured on CNBC, CNN, and Bloomberg TV, Joe brings over 20 years of experience as an academic, innovator, and leader in the field of financial wellness. Joe has dedicated his career to helping individuals improve their financial well-being. Prior to starting Financial Fitness Group, Saari was a faculty member at the University of Wisconsin, and has served on the Governor's Task Force on Financial Literacy and won numerous awards for his leadership in over 10 years of research and innovation in the field of financial well-being.

Hallie Lienhardt is a highly skilled Assistant Director of an applied research center with over 15 years of experience working in the field of financial security and economic well-being. Passionate leader dedicated to creating equitable access to asset building and supporting the financial health of all people. Skilled and knowledgeable in financial security and capability strategies and interventions. Deep knowledge of public outreach and research translation. Demonstrated success in grant development, reporting, and compliance. Experience as a certified housing and credit counselor. Master of Science in Urban and Regional Planning from the University of Wisconsin- Madison with a focus on Community Development and Affordable Housing.

William "Bill" Weyers is an accomplished business professional with over 25 years of experience in developing solutions for the insurance and employee benefits industry's strategic growth needs. He brings a diverse perspective based on his experience working for a carrier, broker consultant, and TPA in large and small group markets, including health care reform environments. Bill serves as program manager for ELEVATE Wisconsin helping employers bring unbiased and interactive financial education to thousands of individuals and families in Wisconsin.

### SECURE ACT 2.0 - It's Impact on Your Retirement Plan and All of Your Admin Processes

Roger Fuerstenau, Paul Dowd, and Neil Decker Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: C and D Track: Employment Law and Legislation, Total Rewards Level: All levels Competency: Human Resource Expertise, Communication

The Setting Every Community Up for Retirement Enhancement (SECURE) Act was passed in December 2019 and became a law as of Jan. I, 2020. The legislation created changes for long-term retirement savings and has financial impacts for Americans at every age. And then...

SECURE 2.0 Act was signed into law in late 2022, delivering dozens of new retirement-related provisions. These changes build on the original SECURE Act of 2019, which altered the rules around how you can save and withdraw money from your retirement accounts. SECURE 2.0 Act addresses additional issues related to retirement and savings that were not part of the original SECURE Act, creating new flexibility and accessibility to help individuals plan for a more secure future.

We will unpack the changes happening in 2023 and through 2033 that impact retirement plan administration and the residual impact on payroll, HR and admin teams.

Learning Objective I: What the new law requires of business owners. The changes will be rolled out in stages over the next 10 years and business owners will need to make some of the changes while other changes may be optional.

Learning Objective 2: How the law will affect your retirement plan? How the law will affect you if your DON'T have a retirement plan? Existing plans will need to be updated. Don't have a plan? You will have to offer one or use your states version. We will explain.

Learning Objective 3: When the changes will go into effect. Changes will be rolled out in stages over the next 10 years. We will give you the timeline to make changes/updates.

Roger is a 25-year veteran in the financial services industry. He is an HCM Consultant and podcast host for The Benefit Companies. He graduated from Concordia Mequon with a BA in Business.

Paul brings over 30 years of retirement plan consulting and sales experience with his most recent role as Senior Regional Sales Director at Morningstar, Inc. Paul is responsible for

Business Development at The Benefit Companies. Paul graduated from the U of Illinois in finance.

Neil is a Retirement Plan Account Executive and HCM Consultant with The Benefit Companies. Neil graduated from UW-Madison in Personal Finance and Financial Planning.

# Leverage Your Team's Superpowers & Build a StrengthsFirst Culture

Tiffany Weigand Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: E and F Track: Personal and Leadership Development, Talent Acquisition and Retention Level: All levels Competency: Leadership and Navigation, Relationship Management

Do you feel like you're always focusing on the fire in front of you? Team members are exhausted, burned out, frustrated or not working well as a team? Maybe you notice the complaining, the low morale, high turnover, or that you aren't meeting your goals. If any of these sounds like your team, consider shifting perspective to help your team identify their individual strengths for increased engagement and energy management.

Strengths-based leadership and team development are vital for every individual and group. The StrengthsFirst program focuses on individual strengths, the need to partner with others, and how it all fits together to optimize all people and situations. Through discussion and direct application of CliftonStrengths and our proprietary tools, individuals and teams will see themselves in a new and positive light.

Help individuals and teams leverage their superpowers. Take "weakness" out of your vocabulary and replace it with "partner-up opportunities" for maximum engagement, retention, and efficiency.

Learning Objective I: Understand the uniqueness of each person's individual strengths.

Learning Objective 2: Recognize and appreciate personal strengths, as well as the natural need for others' strengths achieved through partnering-up.

Learning Objective 3: Identify how it all fits together, using strengths for individuals, teams and organizations to increase engagement, energy and efficiency.

With 20+ years of marketing and consulting, Tiffany has served regional and global organizations in numerous industries, including manufacturing, education, municipalities, small business and nonprofit. Tiffany's Gallup Certification, experience, and focus on real life solutions adds tremendous value to her clients. She has a Bachelor's in Marketing from UW-La Crosse and an MBA from Marquette University. Her top strengths are focus, responsibility, analytical, relator, and consistency.

### What Employees Want: Using Data to Optimize Your Rewards Program

Taylor Orton Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: G and H Track: Talent Acquisition and Retention, Total Rewards Level: All levels Competency: Human Resource Expertise, Business Acumen

In this session, we will dive deep into employee perception data and how it can be used to better align employer rewards with what employees actually value in their total rewards package.

Learning Objective I: A Framework to Prioritize Your Total Rewards Initiatives

Learning Objective 2: Innovative Ways to Tweak Traditional Rewards to Stand Out From the Crowd

Learning Objective 3: Proven Strategies to Free Up Expenses to Allow for Reinvestment

Taylor Orton has worked with Cottingham & Butler since 2012 and currently holds the position of Vice President and Director of Wisconsin Benefits for the Employee Benefits Consulting division. Prior to managing the Wisconsin Benefits Practice, Taylor ran the Healthcare Analytics division of Cottingham & Butler and brought with him an analytical background with experience in Private Equity and IBM. Taylor's vast experience in both employee benefits and data analytics provides clients with a strategical insight to make better decisions for their organization and employees.

Taylor received his Bachelor of Science degrees in Computer Science and Business from the University of Dubuque. He also holds a Certified Employee Benefits Specialist designation awarded by the International Foundation of Employee Benefits Plans and the Wharton School of the University of Pennsylvania. The Employer Healthcare Success Formula

Matt Ohrt Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: Guava and Tamarind Track: Business Acumen and HR Strategy Level: All levels Competency: Human Resource Expertise

Having led a healthcare improvement journey at Merrill Steel in Schofield, WI, which saved millions of dollars of plan spend, while adding a large host of no cost care options for members, such as primary care, imaging, surgery, etc. Matt has become well known in Wisconsin and nationally for his knowledge and leadership ability on employer healthcare plans. Improvements to benefit plan also give an employer a great advantage for recruiting and retention. They also earn HR valuable credibility in the area of business acumen, cost management, and culture change.

Learning Objective I: Educate HR leaders on the current condition of healthcare. According to the most recent RAND study, Wisconsin ranks as the 4th most expensive state to receive healthcare. Employers and employees are the overburdened payers.

Learning Objective 2: Educate HR leaders on why Wisconsin is the 4th highest cost and the things that are causing this.

Learning Objective 3: Share a practical method, called the Employer Healthcare Success Formula, which is backed by employer success stories across the state that HR leaders can follow to reduce wasted cost with their employer sponsored health plan, while greatly increasing the quality of care.

As the VP of Human Resources at Merrill Steel, Matt embarked on a healthcare journey that took him places he never would have imagined, ultimately discovering a repeatable path for employers to fix their healthcare.

Matt founded the Healthcare Best Practice Group, which includes over 250 Wisconsin employers, and is a Co-Chapter Leader for the Free Market Medical Association (FMMA). His diligence and gritty leadership have sparked and supported a healthcare improvement movement in Wisconsin.

Matt is the recipient of the 2019 CWSHRM HR Professional of the Year, the Alliance 2020 Healthcare Transformation Award, the 2020 National Employer/Purchaser Healthcare Excellence Award (previously won by Disney, Boeing, and Walmart) and the 2022 Free Market Medical Association's Be the Beacon Award.

Matt and his wife Denise have been married 26 years and live in central Wisconsin. They have five children - one adopted and serve as champion foster parents for Marathon County.

# A Deep Dive into Student Loan Repayment Assistance

Amy Nelson Thursday, October 12, 2023 **2:30 – 3:45 pm** Location: Portia and Wisteria Track: Talent Acquisition and Retention Level: All levels Competency: Global and Cultural Effectiveness, Human Resource Expertise

Student Loan Repayment Assistance (SLRA) is one of the fastest growing employee benefits. It's a strategic way to attract and retain top talent because it directly addresses the burden that student loan debt places on borrowers. Employers can make tax-free payments toward an employee's student loans up to \$5,250 per year.

Join us to learn more about SLRA, its impact on employees and employers, and key considerations when creating a program.

Learning Objective I: Define Student Loan Repayment Assistance (SLRA), share background, features and insight into tax-free status.

Learning Objective 2: Identify employee and employer impacts of SLRA.

Learning Objective 3: Introduce considerations for implementation of a SLRA program and examine ROI.

Amy is an Attigo Regional Sales Director, with nearly two decades of assisting organizations implement strategic plans to meet the educational assistance goals for their employees, their employee's dependents, and the constituents that they serve. She helps Human Resource leaders better understand the impact of student loan debt on their workforce, and the positive gains achieved from a repayment benefit.

# The Quest for Culture: Is it an Impossible Dream?

Shawn Gulyas Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: I and 2 Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: Mid-level Competency: Business Acumen, Leadership and Navigation

Creating and maintaining a top workplace culture is a challenging, ongoing process reinforced through an organization's people touchpoints - communications, talent discovery, onboarding, performance management and every other practice that impacts your team. If culture is "everything," where does a leader begin? HR's role in attaining a dream culture is rooted in purposeful action. In this session, HR professionals on a culture crusade will explore the foundational pillars that simplify and inspire that action, and learn the methodology that makes culture dreams a reality. This session will energize the role of HR, enliven people touchpoint practices and redefine the world of work.

Learning Objective I: Participants will define and prioritize the "dream" elements of their organizational culture.

Learning Objective 2: Participants will set their "dream" into motion by identifying the purposeful actions (i.e. their culture strategy) using the humanworks8 framework.

Learning Objective 3: Participants will leverage new tools for strategic guidance and internal communication to harness momentum.

Shawn exists to design and facilitate creative experiences that challenge one's thinking and action – helping individuals and companies find their authenticity and elevate their people touchpoints. After a 25-year leadership career in HR, Shawn founded humanworks8 to help organizations improve their bottom line by building sustainable people practices through Culture Development, Talent Engagement, Leadership Development and Strategic Planning.

### What's New in Benefits: Lifestyle Spending Accounts

Sarah Fowles Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: 3 and 4 Track: Total Rewards Level: All levels Competency: Human Resource Expertise

Employees are unique; let them choose how to use their benefit dollars. Lifestyle Spending Accounts (LSAs) are a flexible, usually after-tax benefit offering to help support employees' individual lifestyles. LSAs are an excellent tool to help employees pay for a variety of expenses above and beyond what traditional benefit accounts can cover, including work equipment, return to office incentives, fitness memberships, and much more. But watch out - LSAs also contain a few "compliance traps" for the unwary and can trigger unexpected tax consequences, requirements under ERISA and other benefits laws depending on what they cover.

In this session, we will be discussing:

•Market trends around LSAs

•Where LSAs fit into the overall benefits picture

•Case Study: Employers who have offered an LSA and why?

•How to recognize and avoid "compliance traps"

Learning Objective I: Discuss market trends around LSAs.

Learning Objective 2: Understand how LSAs fit into the overall benefits picture.

Learning Objective 3: Recognize and avoid compliance traps.

Sarah Fowles is Compliance Director for Employee Benefits Corporation ("EBC"). Prior to joining EBC, Sarah worked for national and regional brokerages as a compliance consultant. She is a licensed attorney, and spent 7 years practicing employee benefits law with a focus on health and welfare benefits.

# **Cultivating Charisma**

Kristin Bock Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: 5 and 6 Track: Personal and Leadership Development, Talent Acquisition and Retention Level: All levels Competency: Communication, Leadership and Navigation

Leadership begins with a moment...

- ... an introduction that conveys confidence, competence, and character...
- ... an interaction that creates connection...
- ... an opportunity that establishes your executive presence.

At the core of building executive presence is your charisma—that "something special" that draws others to you and makes them eager to trust you. Even if you're not a "natural born leader", you can build executive presence by cultivating your charisma. A foundational approach to executive presence training, this interactive session illustrates the nonverbal keys of influence and how they affect the way others perceive you, your warmth, your competence, and your ability to lead.

Learning Objective I: We often consider charisma and executive presence to be mysterious and elusive skills only a few are lucky enough to possess. Yet these skills can be both learned and taught. We will identify leaders that have these qualities and examine hard and soft skills and their relationship to influence. We will take a quiz to determine personal tendencies.

Learning Objective 2: Understanding how emotional intelligence (EI) and interpersonal intelligence (PQ) impact how others perceive and relate to us is the key to cultivating charisma. We will discuss ways to calibrate and balance our warmth and competence cues both in-person and in the virtual world. We will highlight recognizing our own cues and discover how we can show up more intentionally. We will learn how RBF (resting "bothered" face) is actually real and learn what we can do to make adjustments.

Learning Objective 3: How we make others feel matters. Understanding how we show up and impact others is an important part of presence and influence (besides recruitment and retention)! We will look at the neuroscience of human connection and discover nonverbal communication cues that our brain needs in order to build trust, rapport, and empathy. We will also analyze the influence and impact of nonverbal cues in our environment.

Kristin Bock—aka Woman Determined To Make Sure People Feel Seen & Heard—is a speaker, coach, and the founder of Body Language Blueprints, an online platform that helps leaders and professionals win more clients, enchant audiences, & supercharge their communities.

# **Psychological Safety Fosters Positive Change**

Rachel Breitbach Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: 7 and 8 Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: All levels Competency: Leadership and Navigation, Relationship Management

As we lead change, we are focused on creating an environment where people are ready for and can adopt change. To do that, we need to understand the organization's culture and environment and one of the most important aspects of culture is that people inherently feel psychologically safe. Amy Edmonson from Harvard defines psychological safety as "a belief that one will not be punished or humiliated for speaking up with ideas, questions, concerns, or mistakes, and that the team is safe for interpersonal risk-taking." It is a simple concept but it isn't necessarily easy to create. How can HR Practitioners and leaders instill an environment of psychological safety that helps to enable positive change?

Learning Objective I: What is psychological safety and what happens when psychological safety is and is not present?

Learning Objective 2: How psychological safety impacts change outcomes.

Learning Objective 3: What can we do to create psychological safety?

As FarWell's Practice Lead, Rachel has delivered complex global transformation initiatives for over 25 years. She has expertise in change management, human resources, project management and business transformation. She gives workshops and delivers speaking engagements related to building change agility. She enjoys volunteering, playing tennis and eating chocolate whenever possible!

# You've Been Ghosted: 3 Steps to Becoming an HR Ghostbuster

Steven Smith Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: A and B Track: Talent Acquisition and Retention Level: All levels Competency: Human Resource Expertise, Consultation

Ghosting is an issue that has plagued employers for years, but recently, this phenomenon has seen the disapparation of more applicants than ever before. While many employers are blaming the rising generation, laziness, lack of respect or professionalism, etc., what if part of the problem was the employer's fault?

In this session we will cover how to become an HR ghostbuster by looking at three specific areas where ghosting occurs the most. Understanding why it occurs is also extremely important to potentially mitigate the issue and give your organization the opportunity to not only attract applicants, but keep them interested and engaged without losing them along the way.

Finally, you will learn a bit more about quiet quitting, and how ghosting is related to this very issue. Also, what would you do if you learned that quiet quitting is sometimes a call for help?

Come learn to be an HR Ghostbuster, and you will have applicants and employees alike answering the question:

Who you gonna call?

Why, HR of course!

Learning Objective I: Understand how the application process can cause ghosting and three immediate practices that can be implemented to mitigate ghosting at this stage of the process.

Learning Objective 2: Define the job seeker persona to help avoid the common mistakes that lead to ghosting and understand how the job ad has a direct impact on the likelihood of ghosting from the application stage to the interview process.

Learning Objective 3: Gain a sound understanding of how manager engagement during the interview process can help stop ghosting and three core elements to help managers better prepare for the interview. Also learn the six practices for engaged focus.

Steve will be the first to tell you that recruiting is marketing. He earned a BS in Finance at Brigham Young University and started his career in recruiting in Feb 2005. In 2008, he took a risk during a recession to help start a new company with Ryan Kohler, called ApplicantPro, designed to provide applicant tracking software for small to mid-sized businesses. I 1,000 clients and 300 employees later, ApplicantPro has been on the Inc 5000 list 10 years in a row. Steve currently serves as the Utah SHRM State Director and he loves to volunteer. His book, The Hiring Tree: Laws of Applicant Attraction, has helped thousands of organizations across the country rethink the way they approach hiring. #I New Release in several categories on Amazon in 2023, The Hiring Tree will help any organization understand the principles and role of SEO and marketing when it comes to attracting job seekers.

## **Creating a Winning Culture in Times of Chaos**

Ryan Festerling Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: C and D Track: Business Acumen & HR Strategy, Talent Acquisition & Retention Level: All levels Competency: Leadership & Navigation, Relationship Management

The rise in demand for remote or hybrid roles, the shifting labor market and increased competition for talent are all issues that HR teams are facing in a post-pandemic world. All of these factors can affect your company's culture. In this presentation track, you will learn how to cut through the chaos and create a winning culture by having employee alignment, brand ambassadors and understanding how to centralize a decentralized environment.

Learning Objective I: Unifying new and legacy employees – honoring the past, driving the future, and getting others to own the culture.

Learning Objective 2: Understanding the 'Golden Rule': Developing brand ambassadors in the onboarding and offboarding process.

Learning Objective 3: Creating a centralized culture in a decentralized environment.

Ryan Festerling is President of QPS Employment Group with over 50 locations in the Midwest and Mid-Atlantic. QPS solves talent challenges for hundreds of customers on a daily basis with temporary staffing, direct hire and analytical data. Ryan has over 20 years of progressive leadership experience in both private and Fortune 150 companies. Prior to joining QPS in 2019, Ryan was Executive Vice President of Human Resources at Kohl's Department Stores where he was responsible for leading the people functions for 130,000 employees and 1150 locations across the nation. Ryan has a track record of utilizing technology to enhance the candidate experience while improving overall efficiencies. He has a drive for building cohesive teams and individuals that are passionate about the work they do.

# The Importance of Employee Engagement – An Update on Union Growth and Developments with the NLRA

Christopher Toner Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: E and F Track: Business Acumen and HR Strategy, Global HR Level: All levels Competency: Human Resource Expertise

Attorney Chris Toner from Axley Attorneys will provide an update on labor law and a discussion on the reasons union organizing campaigns are increasing. Gain understanding labor law under the National Labor Relations Act on:

•Understanding why unions are on the rise;

•What to do if you get an organizing campaign;

•Review Employee's Section 7 Rights under the NLRA; and

•Identifying strategies to lower vulnerability to an organizing campaign.

Chris has over 20 years of experience assisting clients with labor relations matters, including the collective bargaining process and providing strategic representation in managing labor agreements.

Learning Objective I: Understanding why unions are on the rise.

Learning Objective 2: What to do if you get an organizing campaign.

Learning Objective 3: Review Employee's Section 7 Rights under the NLRA. Identify strategies to lower vulnerability to an organizing campaign.

Attorney Christopher M. Toner is a partner and member of the Firm's Labor and Employment Practice Group. As a former in-house attorney at large health care systems, Attorney Toner is well positioned to assist clients with navigating and resolving complex legal matters as well as assisting with legal guidance on their day to day legal needs. His experience as in-house counsel allows him to understand the operational complexities and provide practical solutions. Attorney Toner handles legal and regulatory issues facing health systems, including areas such as employment law counseling, collective bargaining with labor unions, peer review matters and medical staff issues, and revisions to medical staff bylaws. In addition, Attorney Toner has experience assisting Corporate Compliance teams, and provides counsel in matters involving issues related to Stark, Anti-Anti-Kickback and tax-exempt regulations, HIPAA, EMTALA, and licensing issues.

# Be Smart About Artificial Intelligence in the Workplace

Jesse Dill Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: G and H Track: Business Acumen and HR Strategy, HR Technology Level: All levels Competency: Consultation, Business Acumen

Artificial intelligence applications have exploded and are poised to continue to grow in the coming years. With these new tools come new labor and employment law challenges in the workplace.

This wide-ranging presentation will discuss emerging technologies, government responses to their application in business, and best practices to navigate.

Learning Objective I: Identify what artificial intelligence is and how technologies are using it to create efficiencies in human resource-related functions.

Learning Objective 2: Learn about the latest federal, state, and local government laws and publications passed in response to the rise in artificial intelligence technologies.

Learning Objective 3: Understand best practices for introducing or maintaining artificial intelligence applications that apply to your workforce.

Jesse has a wide range of labor and employment law experience with a focus on single-plaintiff litigation, class and collective matters under the Fair Labor Standards Act and state wage and hour laws, and labor relations pursuant to the National Labor Relations Act. Jesse has costeffectively obtained successful judgments, decisions, and resolutions for his clients in a wide array of forums, including state and federal courts, arbitration proceedings, and administrative hearings before the Equal Rights Division. Jesse also represents indigent parties in federal jury trials through the Eastern District of Wisconsin Pro Bono Program.

Jesse is an active member in the legal and civic communities. He is a fellow with the Wisconsin Law Foundation, a former board member of the State Bar of Wisconsin's Labor and Employment Law Section, and a committee member for the Wisconsin Humane Society.

### The Changing World of Compensation

Rena Somersan Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: Guava and Tamarind Track: Total Rewards Level: All levels Competency: Human Resource Expertise

So many things have happened over the last couple of years. Compensation programs have had to evolve and adapt. Join this interactive fast-paced program to explore the new world of pay. The program will start with a fresh look at crafting a Total Rewards Philosophy to provide a new-world employee value proposition. It will cover inflations' impact on workforce pay programs as well as the possibility of recession. We'll delve into the ways pay can help with attraction, motivation and retention as well as executive compensation plans and the ways that an organization can really generate a return on the investment of compensation dollars in a tight labor market!

Learning Objective I: Learn how to craft a Compensation Philosophy to align to the new world of work. Participants will participate in an activity designed to send them home with a draft to work on with their top teams.

Learning Objective 2: Obtain creative workforce compensation ideas that you can practically implement at your organizations.

Learning Objective 3: Learn how to craft executive compensation programs to drive performance and enhance retention.

Rena Somersan is a Managing Principal with Newport Group. She has over twenty five years of consulting and industry experience assisting clients in executing their strategic human resources and compensation initiatives. Her focus has been in the areas of workforce and executive compensation, performance management initiatives, leadership development, talent motivation and retention. Rena LOVES helping clients improve their compensation programs!

### An Elephant Hunt: Is Your Team Thoughtfully Fit?

Jill Mueller Thursday, October 12, 2023 **4:00 – 5:15 pm** Location: Portia and Wisteria Track: Personal and Leadership Development Level: All levels Competency: Leadership and Navigation, Relationship Management

Research shows that 90% of teams see themselves as underachieving, not exclusively because of external challenges, but because the team struggles with communication, conflict, and trust. Left unaddressed, these struggles can turn into elephants: issues that everyone avoids talking about that get in the way of your success. If you are part of the 90% of teams with these issues, it doesn't have to stay that way.

Learning Objective I: Participants will gain new awareness of some of the common issues or "elephants" that teams often leave unaddressed.

Learning Objective 2: Participants will gain new awareness of their team and their teams' "elephants."

Learning Objective 3: Participants will learn a tangible strategy that they can apply to situations and name "elephants" in a positive way.

Jill Mueller is the VP for Training & Learning Experiences at Darcy Luoma Coaching & Consulting. After working in government and higher education, Jill earned her Masters in Human Resource & Workforce Development from UW-Milwaukee. Jill works with leaders and teams looking to achieve high performance and be Thoughtfully Fit.

# Making Your Way through the Haze of Marijuana Legalization

Terri Dougherty Friday, October 13, 2023 **6:15 – 7:15 am** Location: A and B Track: Employment Law and Legislation Level: Mid-level Competency: Human Resource Expertise, Leadership and Navigation

Marijuana is legal for recreational use in more than 20 states and for medical use in more than 35. State marijuana laws are a complex maze of regulations, with some restricting drug testing. How do you navigate everything while maintaining safety standards? Should THC be on your testing panel? What about CBD?

We will break it all down and look at handling issues that arise. This presentation will address: •The question of impairment

- •Medical marijuana accommodation requests
- •Oral fluid testing vs. hair testing
- •Safety measures available for every workplace

•Drug policy best practices

Learning Objective I: Learn why marijuana can be illegal on the federal level yet legal under state laws.

Learning Objective 2: Understand why marijuana testing is controversial.

Learning Objective 3: Learn how to use your drug and alcohol policy to support workplace safety.

Terri L. Dougherty, SHRM-CP, PHR, is an editor on the human resources publishing team at J. J. Keller & Associates, Inc. Marijuana legislation and drug testing laws are primary areas of focus for her, and she has answered hundreds of customer questions on these topics during her 12 years at J. J. Keller. She also writes articles and delivers presentations on these ever-evolving issues.

### Employees Can Take Leave for That?

Darlene Clabault Friday, October 13, 2023 **6:15 – 7:15 am** Location: C and D Track: Employment Law and Legislation Level: Mid-level Competency: Consultation

You're an FMLA-covered employer and you have eligible employees. Can these employees take FMLA-protected leave for any reason?

Short answer: No. Many reasons do qualify for FMLA leave, but not every reason. The law and regulations limit why an employee may take FMLA leave, and you need to be aware of these limits. Failure to do so can risk a claim, which could put you in the crosshairs of a court case.

Learning Objective I: Learn what does and does not constitute an FMLA serious health condition for which employees may take leave. This will include information on elective procedures.

Learning Objective 2: Ascertain who are considered family members for the various qualifying reasons for FMLA leave. This will include adult children.

Learning Objective 3: Become more confident in determining whether an employee is entitled to the potent FMLA protections.

Darlene (Dolly) has been an editor at J. J. Keller since 1996. As an Editor- HR, she specializes in writing about employment laws such as the Family Medical Leave Act, the Americans with Disabilities Act, state leave provisions, as well as applicable regulations, guidance, and court cases.

### The Change Tools You Can't Lead Without

Kristin Derwinski Friday, October 13, 2023 **6:15 – 7:15 am** Location: E and F Track: Business Acumen and HR Strategy, Personal and Leadership Development Level: Mid-level Competency: Global and Cultural Effectiveness, Leadership and Navigation

Our role as leaders continues to evolve as the needs of the business change. The challenge is how to learn the new way, make the appropriate changes and strive towards high performance. Join us for a discussion around practical tools and approaches you can use to navigate the changes and move towards peak performance quicker.

Learning Objective I: Take a change assessment and discuss what you learned about you and how you can take this back to your team and organization.

Learning Objective 2: Introduce the Hallway Conversation Tool and talk about how to use during small and large scale change initiatives.

Learning Objective 3: Discuss the SARA curve and how you and your leaders can use this tool to build your empathetic skills and ensure your employees have what they need throughout the change.

Kristin Derwinski works with business executives and C-suite leaders to identify solutions to drive organizational growth, success, and engagement. She has extensive experience in leading major change in large global organizations, including technology, people and business transitions. Kristin has partnered with leaders at every level as they work with their teams to drive and sustain change.

### **Confident Communication for Leaders**

Erik Dominguez Friday, October 13, 2023 **10:00 – 11:15 am** Location: I and 2 Track: Personal and Leadership Development Level: All Levels Competency: Communication

Communication is the top barrier to success for leaders in any field. Why? Because communication fears and inefficiencies limit our ability to inspire teams and maximize results. Break through that barrier. Transform communication fears and inefficiencies into fuel and reach higher with the emotional intelligence, public speaking, and storytelling tools shared in this session.

Learning Objective I: Identify and reframe communication fears.

Learning Objective 2: Create an effective feedback loop to minimize communication inefficiencies.

Learning Objective 3: Apply the tools of emotional intelligence, public speaking, and storytelling to engage their audiences and lead them to action.

Erik Dominguez is a communication and confidence expert with over 25 years of experience teaching thousands of individuals from all walks of life how to speak up for themselves. As an immigrant who grew up between two cultures and mixed messages, his familiarity with communication fears fueled him to learn and share the mindsets and tools to be seen and heard. His team-oriented approach has centered around a philosophy that everyone has a unique story and believes that everyone can share their minds and hearts with confidence, power, and - yes - a LOT of fun!

# Leadership Lessons to Keep Your Emerging Leaders Energized & Loyal

Bill Vinson Friday, October 13, 2023 **10:00 – 11:15 am** Location: 3 and 4 Track: Personal and Leadership Development Level: All levels Competency: Leadership and Navigation

Worried about how to keep your emerging leaders excited about staying with your company for the long term? "Young" leaders need a different style of accelerated learning - one that challenges them, is open, confidential, highly interactive and is sometimes even intense.

They're ready for the transformation of themselves AND their roles. By getting focused, personal leadership development, these people will become the leaders your organization needs.

You'll learn about an approach that's getting great results across industries and company size. These emerging leaders are gaining confidence and learning how to navigate having increased responsibilities without the fallout that can so often accompany too-early promotions or appointments. They're gaining the identity of being leaders and contributing well-beyond their roles - and they're staying with their companies much longer than the average stay!

Come learn how to apply this in your organization!

Learning Objective I: You will learn to give the right kind of support to new leaders/middle managers and create a faster growth curve for them.

Learning Objective 2: You'll learn about a marketing strategy, applied to internal leadership that is fun, fast-paced and gets young leaders excited.

Learning Objective 3: You'll learn how to make having "hot seat" conversations something that your emerging leaders look forward to, and gain immeasurable benefit from.

For over 20 years, Bill has served in roles such as President for Herzing University (Madison), a director, motivational speaker and youth hockey coach. He left his career in education to pursue more on a bigger scale. As an ActionCOACH Business Coach & Vice President, he advises business leaders from all industries to create a better culture, make more revenue and get their time back. He believes in building hope in the people he works with to show what is possible and achievable. Bill has won awards such as ActionCOACH's Rookie of the Year in 2019, and most recently ActionMAN - a recognition of his peers in the ActionCOACH community for outstanding client financial results and growth. One unique thing about Bill is that he water skis almost every day before work from March to November! He has a wonderful family of two kids, two dogs, and one amazing bride of over 23 years.

Focus on the 5<sup>th</sup> Question: Networking Know-How for Real Relationships
Gina Glover
Friday, October 13, 2023
10:00 – 11:15 am
Location: 5 and 6
Track: Personal and Leadership Development
Level: Early Career
Competency: Communication, Relationship Management

Even the most experienced Human Resource managers sometimes struggle for their collective voices to be heard by the C-suite. In your heart of hearts, you want to focus on doing what you love most whether that involves training, welcoming new employees, rolling out new programs, facilitating discussion, etc. but first you have to show up like a salesperson, create and foster connections, and use the right language to bridge the communication gap between your team and the senior executives. Focus on the 5th Question is foundational for developing real relationships between your team and the C-suite.

So prepare to be educated, engaged and entertained during this session where attendees will not only learn about the 5th Question, but will understand how they can apply it as part of their own networking know-how and establish a foundation for real relationships. Packed with powerful personal stories, Gina inspires her audiences to push past the boring small talk and get to the good stuff by mastering their own 5th Question.

Learning Objective I: Learn how to move from mundane to meaningful in their networking opportunities, inside and outside their own companies.

Learning Objective 2: Recognize the most likely obstacles that jeopardize the application of their 5th Question and how to overcome each of them.

Learning Objective 3: Know the specific seven steps to take before and after the event to get the most out of every networking experience.

Gina Glover is a professional speaker and career coach and on a mission to instill and inspire networking know-how for business leaders. A graduate of Ferris State University, Gina has enjoyed a diverse career in northeast Wisconsin since 1996. In addition to speaking and coaching, she is working on her first book Navigating SHIFT Creek, a guide for those who feel they are paddling in place in their current corporate career. She is also on a quest to run a race in every state in the U.S. The Resilient Mindset: A Tactical Approach to Business Success

Chas Fields Friday, October 13, 2023 **10:00 – 11:15 am** Location: 7 and 8 Track: Personal and Leadership Development Level: All levels Competency: Communication, Relationship Management

There are more external pressures affecting employees and organizations than ever, which means everyone's thinking about how to stay resilient when big changes and challenges seem to be around every corner. But the fact is you have to step away from a purely business mindset to survive in this environment. Instead, reaching true resiliency requires getting personal with operational processes and putting your people's needs at the center of all your activities. Motivated employees who feel cared for are the only way to reach the kind of growth mindset needed to consistently adapt and thrive.

Learning Objective I: Understand where resiliency comes from on a personal level for your people, how it defines what they need, and how you can learn from that to fuel operational best practices.

Learning Objective 2: Map out how your processes and tools connect with your people's needs in and outside work.

Learning Objective 3: Get some quick guidance highlighting where you can make adjustments to optimize for resiliency.

As a human capital management (HCM) strategy consultant, and podcast co-host for UKG (Ultimate Kronos Group), Chas Fields helps organizations identify, assess, and maintain their human element, which increases efficiency and effectiveness cultivating a differentiated employee experience, and ultimately drives business success.

### Market Dynamics - Ways to Dissect and Plan

David Gramer Friday, October 13, 2023 **10:00 – 11:15 am** Location: A and B Track: Total Rewards Level: Mid-level Competency: Business Acumen, Consultation

Market trends continue to shift. Some trends will be similar to 2022 but new 2023 trends will create a market we have never seen. We will start with reviewing past economic trends, then identify when it broke from "normal" behavior. This will lead to a discussion on what employees are looking for today any what led to this. We will then present tools to understand your total rewards state, discuss your strategy on transparency, considerations to link your strategy to your business lifecycle, outline drivers of pay in the market, and then present a "menu" of total rewards approaches to consider to addressing in your organization. The outcome of this presentation are real world tools you can use with your leadership team to educate on the current state of the market and programs, determine your strategy, gain momentum behind objectives or shift to programs.

Learning Objective I: Understand market trends that have led up to our current state and how to educate leaders on this shift.

Learning Objective 2: How to compare and analyze your current programs, then present your findings in a manner suitable for executives.

Learning Objective 3: Develop a strategy and approach to shift your programs (as needed), or reinforce your current programs, including communication to all level of your organization.

David has over 20 years of compensation experience. He specializes in small organizations, but has also led and performed projects for organizations with up to 75,000 employees, across more than 50 countries and a variety of industries. He holds a Bachelor's Degree in Human Resources and an MBA from the University of St. Thomas. He is a Certified Professional in Human Resources (PHR), Certified Compensation Professional (CCP) and a Global Remuneration Professional (GRP). He has also been certified as a Lean Six Sigma Green Belt and led process improvement activities within Human Resources and Operations. Lastly, he has served as an adjunct professor teaching both Global Business and Human Resources courses and been a guest speaker on rewards trends for organizations at several conferences and universities.

# Child Care – A Critical Piece of the Workforce Recruitment and Retention Puzzle

Audra Wieser and Michelle Sampson Friday, October 13, 2023 **10:00 – 11:15 am** Location: E and F Track: Talent Acquisition and Retention Level: All levels Competency: Human Resource Expertise, Global and Cultural Effectiveness

Over half of Wisconsin's residents live in a childcare desert. This means there simply isn't enough regulated childcare to serve Wisconsin workers. Increasingly, parents are staying out of the workforce or turning down desirable positions they are offered because they cannot find childcare. Challenges with childcare are also impacting the productivity of the existing workforce. When parents have to choose sub-quality or unreliable childcare options, their focus and attendance is negatively affected. Learn innovative ways employers across the state are supporting employees' childcare needs and have turned the challenges with childcare into a powerful recruitment and retention tool.

Learning Objective I: Attendees will develop an understanding of the state of the childcare field in Wisconsin and challenges that have led to the crisis including:

- \* Current supply of childcare
- \* Gap between needed and available slots
- \* Broken business model
- \* Exacerbation caused by the pandemic

Learning Objective 2: Attendees will develop an understanding of the impact that lack of childcare has on workforce productivity, recruitment and retention:

- \* Data on costs of lost productivity
- \* Anecdotes from parents and businesses

Learning Objective 3: Attendees will learn innovative ways communities and businesses are addressing the childcare challenge including:

- \* Programs the support childcare expansion
- \* Options for proactively addressing costs
- \* Ways to support childcare beyond opening an employer-run childcare program
- \* Ways to reframe childcare as an employee benefit, community asset and economic necessity

In her work at an agency that supports parents and childcare providers, Audra Wieser sees first-hand the impacts of childcare on employee recruitment and retention. She brings the perspective of a current hiring manager, previous experience as a parent, and a degree and background in Economic Development to her role. She has over ten years of experience working with businesses to support the childcare needs of their employees and has been a statewide leader in advancing the understanding of childcare as a community asset and employee benefit.

As the Childcare Development Coordinator for the City of La Crosse, Michelle works to increase available childcare by building awareness in businesses and community members of the economic necessity of childcare. She brings years of experience as a parent and childcare leader to this role.

The Reality of Fertility Impact on Employee Well-Being and Your Bottom Line

Elise Zielicke, Laura Bermudo, Jake Siudzinski, Morgan Ramaker Klaas, and Kathy Waligora Friday, October 13, 2023

#### 10:00 – 11:15 am

Location: G and H Track: Total Rewards, Diversity and Inclusion Level: All levels Competency: Human Resource Expertise, Consultation

Family health and reproductive benefits are an increasing priority for employees. In this session you will have the opportunity to learn about one of the top benefit trends of 2023: fertility. Infertility is directly tied to mental health and an employee's overall well-being, ultimately impacting them in every facet of life; physically, mentally, emotionally & financially. This session will help you gain valuable insight, from multiple perspectives through a panel format, around WHY it needs to be part of your benefits strategy, HOW to start incorporating it into your planning and WHAT impacts it can have on your culture, talent attraction & retention and on your most valuable asset – your employees!

Learning Objective I: How you can maximize your benefits strategy for the good of your employees and the business alike.

Learning Objective 2: How providing the right benefit solutions and resources can have longlasting, high impact returns for your company.

Learning Objective 3: What you can start doing today to build a scale-able, long-term plan to achieve the benefits package and strategy you desire for your employees.

Laura Bermudo and Elise Zielicke are Employee Benefits Consultants with the Hausmann Group. They both joined the Hausmann team in Spring of 2022 and combined they have been serving HR professionals for over two decades. They have supported organizations with identifying and implementing solutions for talent acquisition, total rewards, and other outsourced HR needs as well as impacting corporate culture through building philanthropic and giving strategies within numerous corporations.

They both currently serve in roles with multiple SHRM Chapters across the state, with Laura serving as the current President of the Greater Madison Area SRHM Chapter and is a committee member for the WI State SHRM Council. Elise is on the Board of the Fond du Lac Area SHRM and serves on a committee with Greater Madison Area SHRM. Laura and Elise have a shared passion for supporting positive workplace cultures thrive by providing holistic health and wellness benefits to companies and their employees.

Jake's Siudzinski's passion is people, and his goal has always been connecting top talent with top employers! Jake has been in Talent Acquisition and the Human Resources Industry for nearly 20 years. He has held various roles including Recruiter, Account Manager and other similar roles with a focus on helping organizations attract, hire, and retain talent. He is currently the Vice President of Partner Growth at Carex Consulting Group. He holds a bachelor's and an MBA from UW-Madison, Wisconsin School of Business, and has been very involved in the Community. He was included in In-Business' 40 under 40 and the Leadership Great Madison program. He has volunteered in various capacities with Agrace HospiceCare, Greater Madison Chamber of Commerce, the United Way of Dane County, OPEN (Out Professional Executive Network), and he was a long-time volunteer and President of the Greater Madison Area SHRM Board of Directors.

Jake was raised in a close-knit, loving family, and has always known he wanted one of his own someday. That said, he was unsure how family building would work in a same sex relationship. Adoption, surrogacy, or something else? It has been an interesting and incredible journey, but he and his husband have never been happier and are so grateful for their beautiful daughter Eleanor Jean who was welcomed into to the world (and the family) two years ago!

Morgan Klaas serves as co-chair for the Building Families Alliance of Wisconsin, a coalition of doctors, patients, and volunteers advocating for affordable, accessible family-building care for all Wisconsinites. A two-time graduate of the University of Wisconsin-Madison, Morgan brings to her role over 15 years of experience in leadership, strategy, communication, partnerships, and advocacy across the public and private sectors, as well as a strong calling to advocate for equitable, affordable care.

Kathy Waligora is a parent after IVF and recurrent loss who was fortunate to have employersponsored insurance coverage for fertility treatment. Kathy Waligora provides leadership for all Fundraising, Communication and Policy strategies for the organization. Having started at EverThrive IL in 2011, Kathy has supported the organization in a number of ways, including as the Communications Coordinator, Director of the Health Reform Initiative, and the Deputy Director of External Affairs. She is deeply passionate about the mission and work of EverThrive IL, and brings her skills in relationship building, strategic leadership, and policy and advocacy into all that she does. Kathy earned her Master of Arts degree in Social Service Administration, with a certificate in Health Administration and Policy, from the University of Chicago in 2011. She also holds a Bachelor of Arts in Social Work and Women's Studies from the University of Wisconsin-Milwaukee.

### How Transparent Are Your Pay Practices?

Kristi Foy and Kayla McCann Friday, October 13, 2023 **10:00 – 11:15 am** Location: Guava and Tamarind Track: Business Acumen and HR Strategy, Employment Law and Legislation Level: Senior-level Competency: Leadership and Navigation, Human Resource Expertise

Pay transparency laws are being enacted across the country. States and municipalities, including California, Colorado, Washington, and New York City, have passed such laws and more are likely on the horizon. The patchwork of laws can make compliance difficult for employers that operate in multiple states. In this seminar, Ogletree attorneys will review the various pay transparency laws and offer best practices and strategies for multi-jurisdictional compliance.

Learning Objective I: Understand the various types of pay transparency laws and the triggers for coverage.

Learning Objective 2: Understand strategic aspects of pay transparency compliance roll-out, including cultural impact on current employees.

Learning Objective 3: Understand best practices for national pay transparency compliance.

Kristi is a pragmatic and strategic partner to employers, providing counsel and direction across a variety of labor and employment matters. She has litigated cases before state and federal administrative agencies, state and federal courts, and the U.S. Department of Education's Office of Civil Rights. She has represented clients in internal investigations, employee grievance processes, mediations and arbitrations. She has been the lead negotiator in dozens of bargains. She has counseled employers on labor and employment issues such as union organizing, employee social media use and First Amendment rights, strategic compensation and evaluation processes, compliance matters, discipline and termination. She frequently provides training on a variety of HR topics. Kristi also spent several years as both an in-house attorney and Director of Human Resources, giving her a unique insight into the challenges faced by human resources professionals and business owners across the country.

Kayla takes a client-based approach to her work, striving to understand the client's unique business needs and tailoring a strategy that results in the best possible outcome for the client. She is a litigator who successfully advocates for employers before state courts, federal courts, and administrative agencies. She defends employers against allegations of discrimination, harassment, and retaliation. She also has experience in handling litigation related to trade secrets, unfair competition and restrictive covenants (including noncompete, non-solicitation, and confidentiality), disability and accommodations, leaves of absence, and reductions in force. Kayla also proactively assists employers on a variety of personnel and compliance issues. Her experience includes drafting and developing employment policies and procedures, tailoring restrictive covenant agreements, and drafting severance agreements. She also creates and delivers training programs on compliance issues for employers.

### Mental Health in the Workplace

Matt Glowacki Friday, October 13, 2023 **10:00 – 11:15 am** Location: Portia and Wisteria Track: Personal and Leadership Development, Diversity and Inclusion Level: All levels Competency: Global and Cultural Effectiveness, Relationship Management

Mental Health and Wellness have emerged as two of the most critical issues of our time and have only been compounded by the pandemic and individual hardship. Now is the time to understand what helping our people looks like, what works and which tools and policies we can access to solve one of the greatest challenges to our workforce.

Learning Objective I: Attendees will better understand how the stigma of mental illness and disability prevents people from talking about what they are going through.

Learning Objective 2: Attendees will be given resources to help them design appropriate ADA compliant accommodations for their workers, along with access to the WI SHRM AccommodateinPlace.com webpage and resource for HR professionals.

Learning Objective 3: Attendees will learn how to facilitate empathetic conversations with their employees to help uncover hidden challenges they might experiencing.

In Matt's professional career as a disability speaker and advocate, he has delivered his messages to over a million people at hundreds of regional and national conventions, along with two sitting presidents of the United States.